UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

For the quarter ended June 30, 2003

of

AGCO CORPORATION

A Delaware Corporation IRS Employer Identification No. 58-1960019 SEC File Number 1-12930

> 4205 River Green Parkway Duluth, GA 30096 (770) 813-9200

AGCO Corporation (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days.

AGCO Corporation is an accelerated filer (as defined in Rule 12b-2 of the Act).

As of July 31, 2003, AGCO Corporation had 75,225,485 shares of common stock outstanding.

TABLE OF CONTENTS

PART I. FINANCIAL INFORMATION	NC
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ITEM 1. FINANCIAL STATEMENTS

CONDENSED CONSOLIDATED BALANCE SHEETS

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS

OF OPERATIONS

ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

ITEM 4: CONTROLS AND PROCEDURES

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

SIGNATURES

THIRD AMENDMENT TO CREDIT AGREEMENT

SECTION 302 CERTIFICATION OF CEO

SECTION 302 CERTIFICATION OF CFO

SECTION 906 CERTIFICATION OF CEO

SECTION 906 CERTIFICATION OF CFO

AGCO CORPORATION AND SUBSIDIARIES

INDEX

		Page Numbers
PART I. FI	NANCIAL INFORMATION:	
Item 1.	Financial Statements	
	Condensed Consolidated Balance Sheets as of June 30, 2003 and December 31, 2002	2
	Condensed Consolidated Statements of Operations for the Three Months Ended June 30, 2003 and 2002	3
	Condensed Consolidated Statements of Operations for the Six Months Ended June 30, 2003 and 2002	4
	Condensed Consolidated Statements of Cash Flows for the Six Months Ended June 30, 2003 and 2002	5
	Notes to Condensed Consolidated Financial Statements	6
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	14
Item 3.	Quantitative and Qualitative Disclosures about Market Risk	26
Item 4.	Controls and Procedures	27
PART II. O	THER INFORMATION:	
Item 1.	Legal Proceedings	28
Item 4.	Submission of Matters to a Vote of Security Holders	28
Item 6.	Exhibits and Reports on Form 8-K	29
SIGNATUI	RES	30

PART I. FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS

AGCO CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (in millions, except share data)

	June 30, 2003	December 31, 2002
	(Unaudited)	
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 24.7	\$ 34.3
Accounts and notes receivable, net	607.4	497.4
Inventories, net	874.4	708.6
Other current assets	188.4	171.9
Total current assets	1,694.9	1,412.2
Property, plant and equipment, net	362.4	343.7
Investment in affiliates	89.5	78.5
Other assets	129.3	120.0
Intangible assets, net	409.9	394.6
Total assets	\$2,686.0	\$2,349.0
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current Liabilities:		
Accounts payable	\$ 338.6	\$ 312.0
Accrued expenses	455.3	445.2
Other current liabilities	25.6	27.8
Total current liabilities	819.5	785.0
Long-term debt	808.7	636.9
Pensions and postretirement health care benefits	153.6	131.9
Other noncurrent liabilities	85.3	77.6
Total liabilities	1,867.1	1 621 4
Total Habilities	1,007.1	1,631.4
Stockholders' Equity:		
Common stock; \$0.01 par value, 150,000,000 shares authorized, 75,218,485 and 75,197,285		
shares issued and outstanding at June 30, 2003 and December 31, 2002, respectively	0.8	0.8
Additional paid-in capital	587.9	587.6
Retained earnings	588.7	560.6
Unearned compensation	(0.6)	(0.7)
Accumulated other comprehensive loss	(357.9)	(430.7)
Total stockholders' equity	818.9	717.6
Total liabilities and stockholders' equity	\$2,686.0	\$2,349.0

See accompanying notes to condensed consolidated financial statements.

AGCO CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(unaudited and in millions, except per share data)

Three Months Ended June 30, 2002 2003 Net sales \$902.7 \$773.7 Cost of goods sold 744.7 631.2 Gross profit 158.0 142.5 Selling, general and administrative expenses 78.3 70.1 Engineering expenses 17.4 13.3 Restricted stock compensation expense 0.1 8.0 Restructuring and other infrequent expenses 19.2 22.7 Amortization of intangibles 0.4 0.4 Income from operations 42.6 35.2 Interest expense, net 15.1 14.4 Other expense, net 7.9 3.9 Income before income taxes and equity in net earnings of affiliates 19.6 16.9 Income tax provision 8.7 6.1 Income before equity in net earnings of affiliates 10.9 10.8 Equity in net earnings of affiliates 4.7 3.3 \$ 14.1 Net income \$ 15.6 Net income per common share: Basic \$ 0.21 \$ 0.19 Diluted \$ 0.21 \$ 0.19 Weighted average number of common and common equivalent shares outstanding: 75.1 74.2 Diluted 75.6 75.2

See accompanying notes to condensed consolidated financial statements.

Diluted

AGCO CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(unaudited and in millions, except per share data)

Six Months Ended June 30, 2003 2002 Net sales \$1,659.9 \$1,393.6 Cost of goods sold 1,361.9 1,133.6 Gross profit 298.0 260.0 Selling, general and administrative expenses 157.0 135.4 Engineering expenses 33.3 26.0 Restricted stock compensation expense 0.2 27.8 Restructuring and other infrequent expenses 26.2 23.6 Amortization of intangibles 8.0 0.7 Income from operations 80.5 46.5 Interest expense, net 30.1 28.5 Other expense, net 14.6 9.2 Income before income taxes, equity in net earnings of affiliates and cumulative effect of a change in accounting principle 35.8 8.8 Income tax provision 16.8 3.2 Income before equity in net earnings of affiliates and cumulative effect of a change in accounting principle 19.0 5.6 Equity in net earnings of affiliates 9.1 6.4 Income before cumulative effect of a change in accounting principle 28.1 12.0 Cumulative effect of a change in accounting principle, net of taxes (24.1)Net income (loss) 28.1 \$ (12.1) Net income (loss) per common share: Basic: Income before cumulative effect of a change in accounting principle 0.37 0.16 Cumulative effect of a change in accounting principle, net of taxes (0.33)Net income (loss) 0.37 (0.17)Diluted: 0.37 Income before cumulative effect of a change in accounting principle \$ 0.16 Cumulative effect of a change in accounting principle, net of taxes (0.32)0.37 Net income (loss) \$ (0.16) Weighted average number of common and common equivalent shares outstanding: Basic 75.1 73.4

See accompanying notes to condensed consolidated financial statements.

75.6

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AGCO CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited and in millions)

	Six Months Ended June 30,	
	2003	2002
Cash flows from operating activities:		
Net income (loss)	\$ 28.1	\$ (12.1)
Adjustments to reconcile net income (loss) to net cash used in operating activities:		
Cumulative effect of a change in accounting principle, net of taxes	_	24.1
Depreciation and amortization	30.6	25.7
Amortization of intangibles	0.8	0.7
Restricted stock compensation	0.1	15.1
Equity in net earnings of affiliates, net of cash received	(3.9)	(1.5)
Deferred income tax benefit	(5.0)	(4.6)
Loss on write-down of property, plant and equipment	0.5	11.2
Changes in operating assets and liabilities net of effect from purchase of businesses:		
Accounts and notes receivable, net	(89.7)	(44.5)
Inventories, net	(120.7)	(129.2)
Other current and noncurrent assets	(4.7)	(1.3)
Accounts payable	6.9	36.8
Accrued expenses	(18.6)	20.4
Other current and noncurrent liabilities	7.6	(16.1)
Total adjustments	(196.1)	(63.2)
Net cash used in operating activities	(168.0)	(75.3)
Cook flav to from investing activities.		
Cash flows from investing activities:	(20.1)	(10.1)
Purchase of property, plant and equipment Proceeds from sales of property, plant and equipment	(28.1) 8.7	(18.1) 13.8
	0.7	
Sale/purchase of businesses, net of cash acquired Investment in unconsolidated affiliates	0.7	(13.6)
investment in unconsolidated ariinates		(1.1)
Net cash used in investing activities	(18.7)	(19.0)
Cash flows from financing activities:		
	174.8	75.2
Proceeds from long-term debt, net		
Proceeds from issuance of preferred and common stock	0.3	4.8
Payment of debt and common stock issuance costs	_	(0.1)
NT (1 11 0 1 1 1 1 0 1 1 1 1 1 1 1 1 1 1	175.1	70.0
Net cash provided by financing activities	175.1 ———	79.9
Effect of exchange rate changes on cash and cash equivalents	2.0	(0.8)
Decrease in cash and cash equivalents	(9.6)	(15.2)
Cash and cash equivalents, beginning of period	34.3	28.9
Casii and Casii equivalents, beginning of period		20.9
Cash and cash equivalents, end of period	\$ 24.7	\$ 13.7

See accompanying notes to condensed consolidated financial statements.

AGCO CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited, in millions, except per share data)

1. BASIS OF PRESENTATION

The condensed consolidated financial statements of AGCO Corporation and subsidiaries (the "Company" or "AGCO") included herein have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and the rules and regulations of the Securities and Exchange Commission. In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments, which are of a normal recurring nature, necessary to present fairly the Company's financial position, results of operations and cash flows at the dates and for the periods presented. These condensed consolidated financial statements should be read in conjunction with the Company's audited financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2002. Certain reclassifications of previously reported financial information were made to conform to the current presentation. Results for interim periods are not necessarily indicative of the results for the year.

2. RESTRUCTURING AND OTHER INFREQUENT EXPENSES

In March 2003, the Company announced the closure of the Challenger track tractor facility located in DeKalb, Illinois and the relocation of production to its facility in Jackson, Minnesota. Production at the DeKalb facility ceased in May 2003 and was relocated and resumed in June 2003. In connection with the restructuring plan, the Company recorded approximately \$1.3 million of restructuring and other infrequent expenses during the six months ended June 30, 2003. The components of the restructuring expenses are summarized in the following table:

	Employee Severance	Employee Retention Payments	Facility Relocation and Transition Costs	Facility Closure Costs	Total
First quarter 2003 provision	\$ 0.2	\$0.1	\$ —	\$ —	\$ 0.3
First quarter 2003 cash activity				_	
Balances as of March 31, 2003	0.2	0.1	_	_	0.3
		—			
Second quarter 2003 provision	0.3	0.1	0.4	0.2	1.0
Second quarter 2003 cash activity	(0.4)	_	(0.4)	(0.2)	(1.0)
Balances as of June 30, 2003	\$ 0.1	\$0.2	\$ —	\$ —	\$ 0.3

The severance costs relate to the termination of 134 employees, following the completion of production at the DeKalb facility. As of June 30, 2003, 122 employees have been terminated. The employee retention payments relate to incentives paid to DeKalb employees who remain employed until certain future termination dates and are accrued over the term of the retention period. The severance costs are also being accrued over the term of the retention period, as employees are entitled to severance payments only if they remain in service through their scheduled termination dates. Certain employees will relocate to the Jackson, Minnesota facility, and costs associated with relocation will be expensed as incurred. The employee severance, employee retention and relocation payments will be incurred and paid during 2003. A portion of the machinery and equipment and all tooling located at DeKalb were relocated to the Jackson, Minnesota facility during the second quarter. The remaining portion of machinery and equipment will be sold or disposed. The buildings, land and improvements are being marketed for sale.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

During 2002, the Company announced and initiated a restructuring plan related to the closure of its tractor manufacturing facility in Coventry, England and the relocation of existing production at Coventry to the Company's Beauvais, France and Canoas, Brazil manufacturing facilities. The components of the restructuring expenses are summarized in the following table:

	Write-down of Property, Plant and Equipment	Employee Severance	Employee Retention Payments	Facility Closure Costs	Total
2002 Provision	\$11.2	\$ 8.3	\$18.3	\$ 2.4	\$ 40.2
Less: Non-cash expense	11.2	_	_	_	11.2
Cash expense	_	8.3	18.3	2.4	29.0
2002 cash activity	_	(0.1)	(0.3)	(0.3)	(0.7)
Balances as of December 31, 2002	_	8.2	18.0	2.1	28.3
First quarter 2003 provision	_	_	5.7	0.8	6.5
First quarter 2003 cash activity	_	(2.6)	(8.6)	(0.5)	(11.7)
Balances as of March 31, 2003	_	5.6	15.1	2.4	23.1
Second quarter 2003 provision	_	_	4.0	1.4	5.4
Second quarter 2003 cash activity	_	(0.8)	(2.7)	(0.1)	(3.6)
			-		
Balances as of June 30, 2003	\$ —	\$ 4.8	\$16.4	\$ 3.7	\$ 24.9

The severance costs relate to the termination of approximately 1,100 employees, following the completion of production in the Coventry facility. As of June 30, 2003, 593 employees have been terminated. The employee retention payments relate to incentives paid to Coventry employees who remain employed until certain future termination dates and are accrued over the term of the retention period. The facility closure costs include certain noncancelable operating lease termination and other facility exit costs. The write-down of property, plant and equipment represents the impairment of machinery and equipment resulting from the facility closure and was based on the estimated fair value of the assets compared to their carrying value. The estimated fair value of the equipment was determined based on current conditions in the market. The machinery, equipment and tooling will be disposed of after production ceases and the buildings, land and improvements are being marketed for sale. The \$24.9 million of restructuring costs accrued at June 30, 2003 are expected to be incurred during 2003 and 2004.

In October 2002, the Company applied to the High Court in London, England, for clarification of a rule in its U.K. pension plan that governs the value of pension payments payable to an employee who retires from service in certain circumstances prior to his normal retirement date. The primary matter before the High Court was whether pension payments to such employees, including those terminated due to the closure of the Company's Coventry facility, should be reduced to compensate for the fact that the pension payments begin prior to a normal retirement age of 65. On December 20, 2002, the High Court ruled against the Company's position that reduced pension payments are payable in the context of early retirements or terminations. The High Court's ruling also granted the Company approval to appeal the judgment in the Court of Appeal. On July 17, 2003, the Court of Appeal ruled that employees terminated as a result of the closure of the Coventry facility do not qualify for full pensions, thereby reversing the earlier High Court ruling in December 2002 for this aspect of the case. The Court of Appeal ruling is subject to a right to apply for permission to appeal.

As a result of the ruling, certain employees terminated in prior years under voluntary retirement arrangements may be entitled to additional payments in certain circumstances. The Company reviewed this aspect of the ruling with its advisors in order to determine its applicability and potential impact. As a result of this analysis, the Company recorded a charge in the second quarter of 2003, included in

restructuring and other infrequent expenses, of approximately \$12.4 million to reflect its current estimate of the additional pension liability associated with previous early retirement programs. The timing of the Company's obligation to fund cash into the pension plan with respect to this increased liability would depend on many factors including the overall funded status of the plan and the investment returns of the plan's assets.

In addition, during 2002, the Company initiated several rationalization plans and recorded restructuring and other infrequent expenses of \$3.4 million. The expenses primarily related to severance costs and certain lease termination and other exit costs associated with the rationalization of the Company's European engineering and marketing personnel and certain components of the Company's German manufacturing facilities located in Kempten and Marktoberdorf, Germany. During the six months ended June 30, 2003, the Company recorded an additional \$0.6 million of restructuring and other infrequent expenses associated with the rationalization initiatives in Germany. A total of \$3.1 million of severance costs have been recorded associated with these activities, and relate to the termination of approximately 140 employees in total. At June 30, 2003, a total of approximately \$3.4 million of expenses had been incurred and paid. The remaining accrued balance of \$0.6 million as of June 30, 2003 is expected to be incurred during 2003 and 2004.

3. GOODWILL AND OTHER INTANGIBLE ASSETS

On January 1, 2002, the Company adopted Statement of Financial Accounting Standards No. 142 ("SFAS No. 142") "Goodwill and Other Intangible Assets." SFAS No. 142 also establishes a new method of testing goodwill and other indefinite-lived intangible assets for impairment on an annual basis or on an interim basis if an event occurs or circumstances change that would reduce the fair value of a reporting unit below its carrying value.

The goodwill in each of the Company's segments was tested for impairment during the first quarter of 2002 as required by SFAS No. 142. The Company utilized a combination of valuation techniques including a discounted cash flow approach, a market multiple approach and a comparable transaction approach. Based on this evaluation, the Company determined that goodwill associated with its Argentina and North America reporting units was impaired. As a result, the Company recorded a pre-tax write-down of goodwill of \$27.7 million. This write-down was recognized as a cumulative effect of a change in accounting principle of \$24.1 million, net of \$3.6 million of taxes, in the first quarter of 2002. Goodwill is tested for impairment on an annual basis and more often if indications of impairment exist. The results of the Company's analyses conducted on October 1, 2002 indicated no further reduction in the carrying amount of goodwill was required in 2002. The Company will perform its next impairment analyses as of October 1, 2003, or on an interim basis if an event occurs or circumstances change that would reduce the fair value of a reporting unit below its carrying value.

The Company's acquired intangible assets are as follows:

	June 30, 2003		December 31, 2002	
	Gross Carrying Amounts	Accumulated Amortization	Gross Carrying Amounts	Accumulated Amortization
Amortized intangible assets:				
Patents and Trademarks	\$32.7	\$(2.0)	\$32.7	\$(1.5)
Other	5.2	(8.0)	3.4	(0.5)
Total	\$37.9	\$(2.8)	\$36.1	\$(2.0)
	_	_	_	_
Unamortized intangible assets:				
Trademarks	\$53.4		\$53.4	
	_		_	
	_			

Changes in the carrying amount of goodwill during the six months ended June 30, 2003 are summarized as follows:

	North America	South America	Europe/Africa/ Middle East	Sprayer Division	Consolidated
Balance as of December 31, 2002	\$ 4.9	\$35.1	\$104.3	\$162.8	\$307.1
Adjustment to purchase price allocations	(1.8)		_	_	(1.8)
Foreign currency translation	_	7.2	8.9	_	16.1
Balance as of June 30, 2003	\$ 3.1	\$42.3	\$113.2	\$162.8	\$321.4
	_	_			

4. LONG-TERM DEBT

Long-term debt consisted of the following at June 30, 2003 and December 31, 2002:

	June 30, 2003	December 31, 2002
Revolving credit facility	\$298.6	\$126.9
9½% Senior notes due 2008	250.0	250.0
8½% Senior subordinated notes due 2006	249.2	249.1
Other long-term debt	10.9	10.9
Total long-term debt	\$808.7	\$636.9

5. INVENTORIES

Inventories are valued at the lower of cost or market using the first-in, first-out method. Market is net realizable value for finished goods and repair and replacement parts. For work in process, production parts and raw materials, market is replacement cost.

Inventory balances at June 30, 2003 and December 31, 2002 were as follows:

	June 30, 2003	December 31, 2002
Finished goods	\$353.6	\$288.5
Repair and replacement parts	257.3	235.5
Work in process, production parts and raw materials	263.5	184.6
Inventories, net	\$874.4	\$708.6
	_	

6. PRODUCT WARRANTY

The warranty reserve activity for the six months ended June 30, 2003 consisted of the following:

Balance at beginning of the year	\$ 83.7
Accruals for warranties issued during the period	35.1
Settlements made (in cash or in kind) during the period	(30.3)
Foreign currency translation	4.8
Balance at June 30, 2003	\$ 93.3

The Company's agricultural equipment products are generally under warranty against defects in material and workmanship for a period of one to four years. The Company accrues for future warranty costs at the time of sale based on historical warranty experience.

7. NET INCOME (LOSS) PER COMMON SHARE

The computation, presentation and disclosure requirements for earnings (loss) per share are presented in accordance with SFAS No. 128, "Earnings per Share." Basic earnings (loss) per common share is computed by dividing net income (loss) by the weighted average number of common shares outstanding during each period. Diluted earnings (loss) per common share assumes exercise of outstanding stock options and vesting of restricted stock when the effects of such assumptions are dilutive.

A reconciliation of net income (loss) and the weighted average number of common shares outstanding used to calculate basic and diluted net income (loss) per common share for the three and six months ended June 30, 2003 and 2002 is as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2003	2002	2003	2002
Basic Earnings (Loss) Per Share				
Weighted average number of common shares outstanding	75.1	74.2	75.1	73.4
Income before cumulative effect of a change in accounting principle	\$15.6	\$14.1	\$28.1	\$ 12.0
Cumulative effect of a change in accounting principle, net of taxes	_	_	_	(24.1)
Net income (loss)	\$15.6	\$14.1	\$28.1	\$(12.1)
Net income (loss) per share:	_	_		_
Income before cumulative effect of a change in accounting principle	\$0.21	\$0.19	\$0.37	\$ 0.16
Cumulative effect of a change in accounting principle, net of taxes	_	_	_	(0.33)
Net income (loss) per common share	\$0.21	\$0.19	\$0.37	\$(0.17)
	_	_	_	_
		onths Ended ne 30,	Six Months Ended June 30,	
	2003	2002	2003	2002
Diluted Earnings (Loss) Per Share				
Weighted average number of common shares outstanding	75.1	74.2	75.1	73.4
Shares issued upon assumed vesting of restricted stock	0.1	0.3	0.1	0.3
Shares issued upon assumed exercise of outstanding stock options	0.4	0.7	0.4	0.7
Weighted average number of common and common equivalent shares	75.6	75.2	75.6	74.4
	_	_		_
Income before cumulative effect of a change in accounting principle	\$15.6	\$14.1	\$28.1	\$ 12.0
Cumulative effect of a change in accounting principle, net of taxes	_	_	_	(24.1)
				——————————————————————————————————————
Net income (loss)	\$15.6	\$14.1	\$28.1	\$(12.1)
Net income (loss) per share:				
Income before cumulative effect of a change in accounting principle	\$0.21	\$0.19	\$0.37	\$ 0.16
Cumulative effect of a change in accounting principle, net of taxes	_	_	_	(0.32)
				———
Net income (loss) per common share	\$0.21	\$0.19	\$0.37	\$(0.16)

There were 0.7 million of stock options outstanding that were also excluded from the calculation of weighted average number of common shares outstanding because the option exercise prices were higher than the average market price of the Company's common stock during the related period for both

the three and six months ended June 30, 2003 and 2002, respectively.

8. COMPREHENSIVE INCOME (LOSS)

Total comprehensive income (loss) for the three and six months ended June 30, 2003 and 2002 was as follows:

		onths Ended ne 30,	Six Months Ended June 30,	
	2003	2002	2003	2002
Net income (loss)	\$15.6	\$14.1	\$ 28.1	\$(12.1)
Other comprehensive income (loss):				
Foreign currency translation adjustments	41.0	18.1	73.2	(9.2)
Unrealized (loss) gain on derivatives	(0.4)	2.0	(8.0)	1.9
Unrealized gain (loss) on derivatives held by affiliates	1.5	(0.7)	0.4	0.9
Total comprehensive income (loss)	\$57.7	\$33.5	\$100.9	\$(18.5)

9. ACCOUNTS RECEIVABLE SECURITIZATION

At June 30, 2003, the Company had accounts receivable securitization facilities in the United States, Canada, and Europe totaling approximately \$435.8 million. Under these facilities, wholesale accounts receivable are sold on a revolving basis to commercial paper conduits either on a direct basis or through a wholly-owned special purpose U.S. subsidiary. Outstanding funding under these facilities totaled approximately \$422.1 million at June 30, 2003 and \$423.9 million at December 31, 2002. The funded balance has the effect of reducing accounts receivable and short-term liabilities by the same amount. Losses on sales of receivables primarily from securitization facilities included in other expense, net were \$4.2 million and \$3.7 million for the three months ended June 30, 2003 and 2002, respectively, and were \$7.1 million and \$7.4 million for the six months ended June 30, 2003 and 2002, respectively.

10. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

The following table summarizes activity in accumulated other comprehensive loss related to derivatives held by the Company during the six months ended June 30, 2003:

	Before-Tax Amount	Income Tax	After-Tax Amount
Accumulated derivative net gains as of December 31, 2002	\$ 1.3	\$(0.5)	\$ 0.8
Net changes in fair value of derivatives	(0.2)	0.1	(0.1)
Net losses reclassified from accumulated other comprehensive income into income	(1.1)	0.4	(0.7)
Accumulated derivative net gains as of June 30, 2003	\$ —	\$ —	\$ —
	_	_	_

11. STOCK COMPENSATION PLANS

The Company accounts for all stock-based compensation awarded under the Nonemployee Director Stock Incentive Plan ("the Director Plan"), the Long-Term Incentive Plan ("LTIP") and the Stock Option Plan ("the Option Plan") as prescribed under APB No. 25, and also provides the disclosures required under SFAS No. 123 and SFAS No. 148. APB No. 25 requires no recognition of compensation expense for options granted under the Option Plan as long as certain conditions are met. There was no compensation expense recorded under APB No. 25 for the Option Plan. However, APB No. 25 does require recognition of compensation expense under the Director Plan and the LTIP.

The fair value of the grants and awards are amortized over the vesting period for stock options and awards earned under the Director Plan and LTIP and over the performance period for unearned awards

under the Director Plan and LTIP. The following table illustrates the effect on net income (loss) and earnings (loss) per common share if the Company had applied the fair value recognition provisions of SFAS No. 123 and SFAS No. 148:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2003	2002	2003	2002
Net income (loss), as reported Add: Stock-based employee compensation expense included in reported net income (loss), net of related tax	\$15.6	\$14.1	\$28.1	\$(12.1)
effects	0.1	0.4	0.2	9.7
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects	(1.7)	(1.0)	(3.7)	(7.4)
Pro forma net income (loss)	\$14.0	\$13.5	\$24.6	\$ (9.8)
Earnings (loss) per share:				
Basic – as reported	\$0.21	\$0.19	\$0.37	\$(0.17)
Basic – pro forma	\$0.18	\$0.18	\$0.33	\$(0.13)
-				
Diluted – as reported	\$0.21	\$0.19	\$0.37	\$(0.16)
Diluted – pro forma	\$0.18	\$0.18	\$0.33	\$(0.13)
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12. SEGMENT REPORTING

The Company has five reportable segments: North America; South America; Europe/Africa/Middle East; Asia/Pacific; and Sprayer Division. Each regional segment distributes a full range of agricultural equipment and related replacement parts. The Sprayer division manufactures and distributes self-propelled agricultural sprayers and replacement parts. The Company evaluates segment performance primarily based on income from operations. Sales for each regional segment are based on the location of the third-party customer. All intercompany transactions between the segments have been eliminated. The Company's selling, general and administrative expenses and engineering expenses are charged to each segment based on the region and division where the expenses are incurred. As a result, the components of operating income for one segment may not be comparable to another segment. Segment results for the three and six months ended June 30, 2003 and 2002 are as follows:

Three Months Ended June 30,	North America	South America	Europe/Africa /Middle East	Asia/ Pacific	Sprayer Division	Consolidated
2003						
Net sales	\$241.8	\$100.0	\$479.2	\$23.7	\$58.0	\$902.7
Income from operations	7.5	11.7	37.5	3.2	2.4	62.3
Depreciation and amortization	2.3	1.6	10.1	0.9	0.9	15.8
Capital expenditures	3.1	2.2	11.6	_	1.9	18.8
2002						
Net sales	\$220.4	\$ 67.1	\$406.5	\$24.0	\$55.7	\$773.7
Income from operations	5.5	6.2	41.8	4.1	1.5	59.1
Depreciation and amortization	2.9	1.2	6.9	0.8	0.8	12.6
Capital expenditures	3.8	0.4	4.9	_	1.7	10.8

Six Months Ended June 30,	North America	South America	Europe/Africa /Middle East	Asia/ Pacific	Sprayer Division	Consolidated
2003						
Net sales	\$437.6	\$168.9	\$854.2	\$46.9	\$152.3	\$1,659.9
Income from operations	1.0	20.6	66.1	6.2	13.8	107.7
Depreciation and amortization	5.7	2.7	18.5	1.9	1.8	30.6
Capital expenditures	6.2	3.1	15.8	_	3.0	28.1
2002						
Net sales	\$353.9	\$130.1	\$702.6	\$45.9	\$161.1	\$1,393.6
Income from operations	0.5	12.7	61.2	7.8	16.4	98.6
Depreciation and amortization	5.5	2.4	14.5	1.7	1.6	25.7
Capital expenditures	7.2	0.6	7.5	_	2.8	18.1
Assets						
As of June 30, 2003	\$638.5	\$187.0	\$841.8	\$42.5	\$126.7	\$1,836.5
As of December 31, 2002	597.8	128.0	627.4	37.4	150.2	1,540.8

A reconciliation from the segment information to the consolidated balances for income from operations and assets is set forth below:

		Three Months Ended June 30,		nths Ended ne 30,
	2003	2002	2003	2002
Segment income from operations	\$ 62.3	\$ 59.1	\$107.7	\$ 98.6
Restricted stock compensation expense	(0.1)	(0.8)	(0.2)	(27.8)
Restructuring and other infrequent expenses	(19.2)	(22.7)	(26.2)	(23.6)
Amortization of intangibles	(0.4)	(0.4)	(0.8)	(0.7)
Consolidated income from operations	\$ 42.6	\$ 35.2	\$ 80.5	\$ 46.5

	As of June 30, 2003	As of December 31, 2002
Segment assets	\$1,836.5	\$1,540.8
Cash and cash equivalents	24.7	34.3
Receivables from affiliates	7.7	8.9
Investments in affiliates	89.5	78.5
Other current and noncurrent assets	317.7	291.9
Intangible assets	409.9	394.6
Consolidated total assets	\$2,686.0	\$2,349.0

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

GENERAL

Our operations are subject to the cyclical nature of the agricultural industry. Sales of our equipment have been and are expected to continue to be affected by changes in net cash farm income, farm land values, weather conditions, demand for agricultural commodities, commodity prices and general economic conditions. We record sales when we sell equipment and replacement parts to our independent dealers, distributors or other customers. To the extent possible, we attempt to sell products to our dealers and distributors on a level basis throughout the year to reduce the effect of seasonal demands on manufacturing operations and to minimize our investment in inventory. Retail sales by dealers to farmers are highly seasonal and are a function of the timing of the planting and harvesting seasons. As a result, our net sales have historically been the lowest in the first quarter and have increased in subsequent quarters.

RESULTS OF OPERATIONS

For the three months ended June 30, 2003, we recorded net income of \$15.6 million, or \$0.21 per share, compared to net income of \$14.1 million, or \$0.19 per share, for the same period in 2002. For the first six months of 2003, we recorded net income of \$28.1 million, or \$0.37 per share, compared to a net loss of \$12.1 million, or \$0.16 per share, for the same period in 2002. During the first quarter of 2002, we recorded a non-cash goodwill impairment charge of \$24.1 million, net of taxes, or \$0.32 per share, related to the adoption of SFAS No. 142, "Goodwill and Other Intangible Assets," which was recorded as a cumulative effect of a change in accounting principle. Net income before the cumulative effect of a change in accounting the first six months of 2002 was \$12.0 million, or \$0.16 per share.

The results for the second quarter and first six months of 2003 included restructuring and other infrequent expenses ("restructuring expenses") of \$19.2 million, or \$0.17 per share, and \$26.2 million, or \$0.24 per share, respectively, primarily related to the closures of the Coventry, England and DeKalb, Illinois tractor manufacturing facilities. In addition, we recorded a charge of approximately \$12.4 million in the second quarter of 2003 associated with litigation regarding our U.K. pension plan. The results for the second quarter and first six months of 2003 also included restricted stock compensation expense of \$0.1 million and \$0.2 million, respectively, primarily related to prior awards earned under the Long-Term Incentive Plan ("LTIP"). The results for the second quarter and first six months of 2002 included restructuring expenses of \$22.7 million, or \$0.19 per share, and \$23.6 million, or \$0.20 per share, respectively, primarily for costs associated with the closure of the Coventry, England manufacturing facility as well as various rationalization initiatives announced and initiated in 2001 and 2002. The results for the second quarter and first six months of 2002 also included restricted stock compensation of \$0.8 million, or \$0.01 per share, and \$27.8 million, or \$0.24 per share, respectively, primarily due to increases in our common stock price in the first quarter of 2002 that resulted in earned restricted stock awards under the LTIP.

Second quarter operating income, including restructuring expenses and restricted stock compensation expense, was \$42.6 million in 2003 compared to \$35.2 million in 2002. Earnings improvement in 2003 was primarily due to decreases in restructuring expenses and restricted stock compensation expense. Sales during the second quarter of 2003 were 16.7% higher than 2002, primarily due to improved market conditions in South America, incremental sales of the new Challenger product line and the acquired Sunflower brand and positive currency translation impacts. These increases were partially offset by lower operating margins. Gross margins declined from 18.4% of net sales in 2002 to 17.5% in 2003. This reduction in margins was primarily the result of production inefficiencies and start-up costs associated with the transition of production from the Coventry, England facility to our Beauvais, France and Canoas, Brazil facilities and a new OEM supply arrangement in our combine manufacturing facility in Randers, Denmark. Margins were also lowered by negative currency impacts on European

Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

exports and sales mix.

Operating income, including restructuring expenses and restricted stock compensation expense, for the first six months of 2003 was \$80.5 million in 2003 compared to \$46.5 million in 2002. The year-to-date increase was primarily due to a decrease in restricted stock compensation expense. Sales during the first six months of 2003 were 19.1% higher than 2002, primarily due to incremental sales of the new Challenger product line and the acquired Sunflower brand and positive currency translation impacts. This growth in sales was partially offset by a reduction in gross margins as a result of production transition inefficiencies, currency impacts and sales mix. Year-to-date gross margins declined from 18.7% of net sales in 2002 to 18.0% in 2003.

Retail Sales

In North America, industry unit retail sales of tractors for the first six months of 2003 increased approximately 16% over the first six months of the prior year resulting from increases in the compact tractor and utility tractor segments and relatively level sales in the high horsepower tractor segment. Industry unit retail sales of combines were approximately 10% lower than the prior year. Our unit retail sales of tractors for the first six months of 2003 were higher than the prior year, while unit retail sales of combines were lower than the prior year. Industry sales improved in recent months reflecting stable commodity prices and improved weather conditions.

In Western Europe, industry unit retail sales of tractors for the first six months of 2003 decreased approximately 3% compared to the first six months of the prior year. Market results were mixed with a moderate increase in France, relatively flat demand in the United Kingdom, offset by declines in Italy, Germany and Spain. Our unit retail sales for the first six months of 2003 also decreased when compared to the prior year period.

South American industry unit retail sales of tractors and combines in the first six months of 2003 increased approximately 1% and 37%, respectively, over the first six months of the prior year. The Argentine market experienced a strong increase, while the largest market, Brazil, was relatively flat in demand. Our South American unit retail sales of tractors and combines also increased in the first six months of 2003 compared to the same period in 2002. The Brazilian market remains strong due to continued availability of FINAME, the government subsidized retail financing program.

Outside of North America, Western Europe and South America, net sales for the first six months of 2003 were approximately 13% higher than the prior year, particularly in Eastern Europe, where demand has increased in countries that have been recently invited to join the European Union.

Industry unit retail sales of sprayers in North America declined approximately 5% in the first six months of 2003 compared to 2002. Our unit retail sales of sprayers in North America also declined in 2003 compared to 2002.

STATEMENTS OF OPERATIONS

Net sales for the second quarter of 2003 were \$902.7 million compared to \$773.7 million for the same period in 2002. Net sales for the first six months of 2003 were \$1,659.9 million compared to \$1,393.6 million for the prior year. The increase in net sales was primarily due to incremental sales of the new Challenger product line and the acquired Sunflower brand as well as positive foreign currency translation impacts. Net sales of Challenger brand products, including sales of Challenger track tractors acquired in March 2002, were approximately \$31.5 million and \$92.4 million higher in the second quarter and first six months of 2003, respectively, compared to 2002. In addition, net sales generated by the acquired Sunflower operations were approximately \$8.3 million and \$16.7 million for the second quarter and first six months of 2003, respectively, currency translation positively impacted net

Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

sales by \$72.4 million and \$107.9 million in the second quarter and first six months of 2003, respectively, primarily due to the strengthening of the Euro offset by the weakness of the Brazilian real. Excluding the incremental sales impact of the Challenger and Sunflower acquisitions and foreign currency translation, net sales were approximately 2.5% and 3.8% higher in the second quarter and first six months of 2003, respectively, compared to the same period in 2002.

Regionally, net sales in North America, excluding currency impact, were \$18.1 million, or 8.2% higher for the second quarter of 2003 and \$80.1 million, or 22.6% higher for the first six months of 2003 compared to the same periods in 2002. The sales increase for North America was the result of incremental sales of the Challenger product line and the acquisition of the Sunflower brand. In the Europe/Africa/Middle East region, net sales excluding currency impact, decreased \$4.8 million, or 1.2%, for the second quarter of 2003 and increased \$11.8 million, or 1.7%, for the first six months of 2003 compared to the same periods in 2002. The impact of weaker industry demand in Western Europe has been offset by increased sales in the Eastern European market. Net sales excluding currency impact in South America increased \$45.6 million, or 68.0%, for the second quarter of 2003 and \$83.8 million, or 64.4%, for the first six months of 2003 compared to the same periods in 2002, primarily due to increases in the Argentine market and the Brazilian combine market. In the Asia Pacific region, net sales excluding currency impact, decreased \$3.1 million, or 13.1%, for the second quarter of 2003 and \$4.6 million, or 10.0%, for the first six months of 2003 compared to the same periods in 2002, primarily due to weak industry demand in Australia and the Far East. Sprayers net sales excluding currency impact increased \$1.0 million, or 1.6%, in the second quarter of 2003 and decreased \$12.5 million, or 7.8%, for the first six months of 2003 compared to the same periods in 2002, primarily due to weak market conditions.

Gross profit was \$158.0 million (17.5% of net sales) for the second quarter of 2003 compared to \$142.5 million (18.4% of net sales) for the same period in the prior year. Gross profit was \$298.0 million (18.0% of net sales) for the first six months of 2003 compared to \$260.0 million (18.7% of net sales) for the same period in the prior year. Gross margins weakened primarily due to production inefficiencies and start-up costs associated with the transition of production from the Coventry, England facility to the Beauvais, France and Canoas, Brazil facilities and a new OEM supply arrangement in the Randers, Denmark combine manufacturing facility. Margins were also lowered by negative currency impacts on European exports and sales mix.

Selling, general and administrative ("SG&A") expenses for the second quarter of 2003 were \$78.3 million (8.7% of net sales) compared to \$70.1 million (9.1% of net sales) for the same period in the prior year. For the first six months of 2003, SG&A expenses were \$157.0 million (9.5% of net sales) compared to \$135.4 million (9.7% of net sales) for the same period in the prior year. SG&A expenses increased primarily as a result of higher pension expense and incremental expenses associated with the new Challenger product line and the acquired Sunflower brand. Engineering expenses for the second quarter and the first six months of 2003 were \$17.4 million (1.9% of net sales) and \$33.3 million (2.0% of net sales), respectively, compared to \$13.3 million (1.7% of net sales) and \$26.0 million (1.9% of net sales) for the same periods in the prior year.

Restricted stock compensation expense was \$0.1 million and \$0.2 million, respectively, in the second quarter and first six months of 2003 compared to \$0.8 million and \$27.8 million, respectively, for the same periods in 2002. Due to the rise in our common stock price in the first quarter of 2002, restricted stock compensation awards granted to key executives in 2000 were earned. Under the LTIP, restricted stock awards are earned upon increases in our common stock price. Shares earned under the LTIP remain restricted after being earned and cannot be sold for a period of three to five years. A cash bonus equal to 40% of the value of the stock also is paid to participants at the time the shares are earned to facilitate the payment of the current income tax liability incurred by the participants. The restricted stock compensation expense in 2003 relates to the amortization of old awards granted in prior years that are expensed as they are vested over specified time periods.

Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

We recorded restructuring and other infrequent expenses of \$19.2 million and \$26.2 million for the second quarter and first six months ended June 30, 2003, respectively. The restructuring expenses in 2003 primarily related to the closure of our tractor manufacturing facilities in Coventry, England and DeKalb, Illinois. We also recorded a \$12.4 million charged in the second quarter of 2003 associated with litigation regarding our U.K. pension plan. See "Restructuring and Other Infrequent Expenses." For the second quarter and first six months ended June 30, 2002, we recorded restructuring and other infrequent expenses of \$22.7 million and \$23.6 million, respectively. The restructuring expenses recorded in 2002 were also associated with the closure of the Coventry facility as well as with various rationalization initiatives announced and initiated in 2001 and 2002.

Income from operations was \$42.6 million (4.7% of net sales) and \$80.5 million (4.9% of net sales) for the second quarter and first six months of 2003, respectively, compared to \$35.2 million (4.6% of net sales) and \$46.5 million (3.3% of net sales), respectively, for the same periods in the prior year. Income from operations during the second quarter and first six months of 2003 includes restricted stock compensation and restructuring expenses of \$0.1 million and \$19.2 million, respectively, and \$0.2 million and \$26.2 million, respectively, as discussed above. Income from operations during the second quarter and first six months of 2002 includes restricted stock compensation and restructuring expenses of \$0.8 million and \$22.7 million, respectively, and \$27.8 million and \$23.6 million, respectively. The increase in operating income before these charges in 2003 is primarily due to the increase in sales growth over the prior year, offset by a reduction in operating margins.

Interest expense, net was \$15.1 million and \$30.1 million for the second quarter and first six months of 2003, respectively, compared to \$14.4 million and \$28.5 million, respectively, for the same periods in 2002. The increase in interest expense was due to higher debt levels used to fund Challenger working capital needs and the Sunflower acquisition, offset by lower interest rates in 2003 compared to 2002.

Other expense, net was \$7.9 million and \$14.6 million in the second quarter and first six months of 2003, respectively, compared to \$3.9 million and \$9.2 million, respectively, for the same periods in 2002. During the second quarter of 2003, losses on sales of receivables primarily under our securitization facilities were \$4.2 million compared to \$3.7 million for the same period in 2002. For the first six months of 2003, losses on sales of receivables were \$7.1 million compared to \$7.4 million for the same period in 2002. The decrease during the first six months of 2003 is primarily due to lower interest rates in 2003 compared to 2002. We also experienced higher foreign exchange losses during the second quarter and first six months of 2003 than in 2002.

We recorded an income tax provision of \$8.7 million and \$16.8 million for the second quarter and first six months of 2003, respectively, compared to an income tax provision of \$6.1 million and \$3.2 million for the same periods in 2002. The effective tax rate was 47% for the first six months of 2003 compared to 36% in the comparable prior year period. The increase in the effective rate is the result of not recording income tax benefits related to 2003 losses in the United States.

Equity in earnings of affiliates was \$4.7 million and \$9.1 million for the second quarter and first six months of 2003, respectively, compared to \$3.3 million and \$6.4 million, respectively, in the same periods in 2002. Equity in earnings in our retail finance joint ventures was higher in the second quarter and first six months of 2003 than the same periods of the prior year.

During the first quarter of 2002, we recorded a non-cash goodwill impairment charge of \$24.1 million, net of taxes, or \$0.32 per share, related to the adoption of SFAS No. 142, which was recorded as a cumulative effect of a change in accounting principle.

Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

RESTRUCTURING AND OTHER INFREQUENT EXPENSES

In March 2003, we announced the closure of our Challenger track tractor facility located in DeKalb, Illinois and the relocation of production to our facility in Jackson, Minnesota. Production at the DeKalb facility ceased in May 2003 and was relocated and resumed in June 2003. In connection with the restructuring plan, we recorded approximately \$1.3 million of restructuring and other infrequent expenses during the six months ended June 30, 2003. The components of the restructuring expenses are summarized in the following table (in millions):

	Employee Severance	Employee Retention Payments	Facility Relocation and Transition Costs	Facility Closure Costs	Total
First quarter 2003 provision	\$ 0.2	\$0.1	\$ —	\$ —	\$ 0.3
First quarter 2003 cash activity				_	
Balances as of March 31, 2003	0.2	0.1	_	_	0.3
Second quarter 2003 provision	0.3	0.1	0.4	0.2	1.0
Second quarter 2003 cash activity	(0.4)	_	(0.4)	(0.2)	(1.0)
Balances as of June 30, 2003	\$ 0.1	\$0.2	\$ —	\$ —	\$ 0.3

The severance costs relate to the termination of 134 employees, following the completion of production at the DeKalb facility. As of June 30, 2003, 122 employees have been terminated. The employee retention payments relate to incentives paid to DeKalb employees who remain employed until certain future termination dates and are accrued over the term of the retention period. The severance costs are also being accrued over the term of the retention period, as employees are entitled to severance payments only if they remain in service through their scheduled termination dates. Certain employees will relocate to the Jackson, Minnesota facility, and costs associated with relocation will be expensed as incurred. The employee severance, employee retention and relocation payments will be incurred and paid during 2003. A portion of the machinery and equipment and all tooling located at DeKalb were relocated to the Jackson, Minnesota facility during the second quarter. The remaining portion of machinery and equipment will be sold or disposed. The buildings, land and improvements are being marketed for sale.

During 2002, we announced and initiated a restructuring plan related to the closure of our tractor manufacturing facility in Coventry, England and the relocation of existing production at Coventry to our Beauvais, France and Canoas, Brazil manufacturing facilities. The components of the restructuring expenses are summarized in the following table (in millions):

Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

	Write-down of Property, Plant and Equipment	Employee Severance	Employee Retention Payments	Facility Closure Costs	Total
2002 Provision	\$11.2	\$ 8.3	\$18.3	\$ 2.4	\$ 40.2
Less: Non-cash expense	11.2	_	_	_	11.2
Cash expense	_	8.3	18.3	2.4	29.0
2002 cash activity	_	(0.1)	(0.3)	(0.3)	(0.7)
Balances as of December 31, 2002	_	8.2	18.0	2.1	28.3
First quarter 2003 provision	_	_	5.7	8.0	6.5
First quarter 2003 cash activity	_	(2.6)	(8.6)	(0.5)	(11.7)
Balances as of March 31, 2003	_	5.6	15.1	2.4	23.1
Second quarter 2003 provision	_	_	4.0	1.4	5.4
Second quarter 2003 cash activity	_	(8.0)	(2.7)	(0.1)	(3.6)
Balances as of June 30, 2003	\$ —	\$ 4.8	\$16.4	\$ 3.7	\$ 24.9
	_		_	_	_

The severance costs relate to the termination of approximately 1,100 employees, following the completion of production in the Coventry facility. As of June 30, 2003, 593 employees have been terminated. The employee retention payments relate to incentives paid to Coventry employees who remain employed until certain future termination dates and are accrued over the term of the retention period. The facility closure costs include certain noncancelable operating lease termination and other facility exit costs. The write-down of property, plant and equipment represents the impairment of machinery and equipment resulting from the facility closure and was based on the estimated fair value of the assets compared to their carrying value. The estimated fair value of the equipment was determined based on current conditions in the market. The machinery, equipment and tooling will be disposed of after production ceases and the buildings, land and improvements are being marketed for sale. The \$24.9 million of restructuring costs accrued at June 30, 2003 are expected to be incurred during 2003 and 2004.

In October 2002, we applied to the High Court in London, England, for clarification of a rule in our U.K. pension plan that governs the value of pension payments payable to an employee who retires from service in certain circumstances prior to his normal retirement date. The primary matter before the High Court was whether pension payments to such employees, including those terminated due to the closure of our Coventry facility, should be reduced to compensate for the fact that the pension payments begin prior to a normal retirement age of 65. On December 20, 2002, the High Court ruled against our position that reduced pension payments are payable in the context of early retirements or terminations. The High Court's ruling also granted us approval to appeal the judgment in the Court of Appeal. On July 17, 2003, the Court of Appeal ruled that employees terminated as a result of the closure of the Coventry facility do not qualify for full pensions, thereby reversing the earlier High Court ruling in December 2002 for this aspect of the case. The Court of Appeal ruling is subject to a right to apply for permission to appeal.

As a result of the ruling, certain employees terminated in prior years under voluntary retirement arrangements may be entitled to additional payments in certain circumstances. We reviewed this aspect of the ruling with our advisors in order to determine its applicability and potential impact. As a result of this analysis, we recorded a charge in the second quarter of 2003, included in restructuring and other infrequent expenses, of approximately \$12.4 million to reflect our current estimate of the additional pension liability associated with previous early retirement programs. The timing of our obligation to fund cash into the pension plan with respect to this increased liability would depend on many factors

Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

including the overall funded status of the plan and the investment returns of the plan's assets.

In addition, during 2002, we initiated several rationalization plans and recorded restructuring and other infrequent expenses of \$3.4 million. The expenses primarily related to severance costs and certain lease termination and other exit costs associated with the rationalization of our European engineering and marketing personnel and certain components of our German manufacturing facilities located in Kempten and Marktoberdorf, Germany. During the six months ended June 30, 2003, we recorded an additional \$0.6 million of restructuring and other infrequent expenses associated with the rationalization initiatives in Germany. A total of \$3.1 million of severance costs have been recorded associated with these activities, and relate to the termination of approximately 140 employees in total. At June 30, 2003, a total of approximately \$3.4 million of expenses had been incurred and paid. The remaining accrued balance of \$0.6 million as of June 30, 2003 is expected to be incurred during 2003 and 2004.

LIQUIDITY AND CAPITAL RESOURCES

Our financing requirements are subject to variations due to seasonal changes in inventory and dealer receivable levels. Internally generated funds are supplemented when necessary from external sources, primarily our revolving credit facility and accounts receivable securitization facilities.

Our primary financing and funding sources are the \$250.0 million 8½% Senior Subordinated Notes due 2006 (the "Senior Subordinated Notes"), the \$250.0 million 9½% Senior Notes due 2008 (the "Senior Notes"), a \$350.0 million revolving credit facility and approximately \$435.8 million of accounts receivable securitization facilities in the U.S., Canada and Europe.

Our \$350.0 million multi-currency revolving credit facility with Rabobank matures in October 2005. The facility is secured by a majority of our U.S., Canadian and U.K. based assets and a pledge of the stock of our domestic and material foreign subsidiaries. Interest accrues on borrowings outstanding under the facility, at our option, at either (1) LIBOR plus a margin based on a ratio of our senior debt to EBITDA, as adjusted, or (2) the administrative agent's base lending rate or the federal funds rate plus a margin ranging between .625% and 1.5%, whichever is higher. The facility contains covenants, including covenants restricting the incurrence of indebtedness and the making of restrictive payments, including dividends. In addition, we must fulfill financial covenants including, among others, a total debt to EBITDA ratio, a senior debt to EBITDA ratio and a fixed charge coverage ratio, as defined in the facility.

On July 16, 2003, we amended our revolving credit facility to adjust the Total Debt to EBITDA and Senior Debt to EBITDA financial covenants for the quarters ending June 30, 2003, September 30, 2003 and December 30, 2003 and to eliminate the impact of any unfavorable judgments associated with the current pension litigation in the United Kingdom from the Consolidated Tangible Net Worth covenant calculation. As of June 30, 2003, we had borrowings of \$298.6 million and availability to borrow \$43.9 million under the revolving credit facility.

We issued \$250.0 million of Senior Notes in 2001. The Senior Notes are unsecured obligations and are redeemable at our option, in whole or in part, commencing May 1, 2005 initially at 104.75% of their principal amount, plus accrued interest, declining to 100% of their principal amount plus accrued interest on May 1, 2007. The indenture governing the Senior Notes requires us to offer to repurchase the Senior Notes at 101% of their principal amount, plus accrued interest to the date of the repurchase in the event of a change in control. The indenture contains certain covenants that, among other things, limit our ability (and that of our restricted subsidiaries) to incur additional indebtedness; make restricted payments (including dividends and share repurchases); make investments; guarantee indebtedness; create liens; and sell assets and share repurchases.

We issued \$250.0 million of Senior Subordinated Notes in 1996 at 99.139% of their principal

Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

amount. The Senior Subordinated Notes are unsecured obligations and are redeemable at our option, in whole or in part, at any time at 100% of their principal amount, plus accrued interest. The Senior Subordinated Notes include certain covenants restricting the incurrence of indebtedness and the making of certain restrictive payments, including dividends.

Under our securitization facilities, we sell accounts receivable on a revolving basis to commercial paper conduits either on a direct basis or through a wholly owned special purpose entity. As of June 30, 2003, funding under securitization facilities totaled \$422.1 million, which has the effect of reducing accounts receivable and short-term liabilities by the same amount. Our risk of loss under the securitization facilities is limited to the unfunded balance of receivables sold which is approximately 15% of the funded amount. We maintain reserves for doubtful accounts associated with this risk. If the facilities were terminated, we would not be required to repurchase previously sold receivables but would be prevented from selling additional receivables. The agreements provide that the agent, Rabobank, has the right to terminate the arrangement if our senior unsecured debt rating moves below B+ by Standard & Poor's or B1 by Moody's Investor Services. Based on our current ratings, a downgrade of three levels by Standard & Poor's and two levels by Moody's would need to occur.

We meet our short-term liquidity requirements through utilization of our revolving credit facility and the accounts receivable securitization facilities. Our revolving credit facility is committed through October 2005 and is subject to maintaining certain covenants as described above. The securitization facilities each have terms of five years but are subject to annual renewal. These facilities allow us to sell accounts receivables through financing conduits which obtain funding from commercial paper markets. Future funding under securitization facilities is dependent upon the adequacy of receivables, a sufficient demand for the underlying commercial paper and the maintenance of certain covenants concerning the quality of the receivables and our financial condition. In the event commercial paper demand is not adequate, our securitization facilities provide for liquidity backing from various financial institutions including Rabobank. These liquidity commitments would provide us with interim funding and should allow us time to find alternative sources of working capital financing, if necessary.

Our working capital requirements are seasonal, with investments in working capital typically building in the first half of the year and then reducing in the second half of the year. We had \$875.4 million of working capital at June 30, 2003, an increase of \$248.2 million from working capital of \$627.2 million at December 31, 2002. Accounts receivable and inventory combined were \$275.8 million higher than at the end of December 2002 primarily due to currency translation, seasonal working capital requirements and higher inventory levels related to the transition of production from closed manufacturing facilities.

Cash flow used in operating activities was \$168.0 million for the six months ended June 30, 2003 compared to a use of \$75.3 million for the same period during 2002. The use of cash in both periods was primarily due to increases in working capital as described above.

Capital expenditures for the first six months of 2003 were \$28.1 million compared to \$18.1 million for the same period in 2002. We anticipate that our capital expenditures for the full year of 2003 will range from approximately \$55 million to \$60 million and will primarily be used to support the development and enhancement of new and existing products as well as facility, equipment and systems improvements.

Our debt to capitalization ratio (total long-term debt divided by the sum of total long-term debt and stockholders' equity) was 49.7% at June 30, 2003 compared to 47.0% at December 31, 2002. The increase is primarily attributable to higher debt incurred to fund working capital requirements.

Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

We believe that available borrowings under our revolving credit facility, funding under the accounts receivable securitization facilities, available cash and internally generated funds will be sufficient to support our working capital, capital expenditures and debt service requirements for the foreseeable future.

We will from time to time, review and will continue to review acquisition and joint venture opportunities as well as changes in the capital markets. If we were to consummate a significant acquisition or elect to take advantage of favorable opportunities in the capital markets, we may supplement availability or revise the terms under our credit facilities or complete public or private offerings of equity or debt securities.

OUTLOOK

AGCO expects earnings in the full year of 2003 to improve over 2002 resulting from sales growth and margin improvement. AGCO's net sales are projected to increase for the full year of 2003 primarily due to the Sunflower acquisition, sales growth in the Challenger product line, new product introductions and the strengthening of the Euro. Earnings are expected to be above 2002 due to the elimination of Challenger start up losses incurred in 2002 and cost savings in the second half of the year resulting from the Coventry and DeKalb closures and new product introduction initiatives.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The discussion and analysis of our financial condition and results of operations are based upon the consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an on-going basis, management evaluates estimates, including those related to reserves, intangible assets, income taxes, derivative financial instruments and contingencies. Management bases these estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. Actual results may differ from these estimates under different assumptions or conditions. A description of critical accounting policies and related judgment and estimates that affect the preparation of the consolidated financial statements is set forth in the Annual Report on Form 10-K for the year ended December 31, 2002.

ACCOUNTING CHANGES

On January 1, 2002, we adopted SFAS No. 142. SFAS No. 142 requires companies to cease amortizing goodwill and other indefinite-lived intangible assets on December 31, 2001 that were in existence at June 30, 2001. Any goodwill and other indefinite-lived intangible assets resulting from acquisitions completed after June 30, 2001 will not be amortized. SFAS No. 142 also establishes a new method of testing goodwill and other indefinite-lived intangible assets for impairment on an annual basis or on an interim basis if an event occurs or circumstances change that would reduce the fair value of a reporting unit below its carrying value. SFAS No. 142 requires that an initial impairment assessment be performed on all goodwill and indefinite-lived intangible assets. This assessment involves determining an estimate of the fair value of our reporting units and trademarks in order to evaluate whether an impairment of the current carrying amount of goodwill and other intangible assets exists. Fair values are derived based on an evaluation of past and expected future performance of our reporting units.

The goodwill in each of our segments was tested for impairment as of January 1, 2002 as required by SFAS No. 142. We utilized a combination of valuation techniques including a discounted cash flow approach, a market multiple approach and a comparable transaction approach. Based on this

Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

evaluation, we determined that goodwill associated with our Argentine and North American reporting units was impaired. As a result, we recorded a pre-tax write-down of goodwill of \$27.7 million. This write-down was recognized as a cumulative effect of a change in accounting principle of \$24.1 million, net of \$3.6 million of taxes, in the first quarter of 2002. Goodwill is tested for impairment on an annual basis and more often if indications of impairment exist. The results of the Company's analyses conducted on October 1, 2002 indicated no further reduction in the carrying amount of goodwill was required in 2002. The Company will perform its next impairment analyses as of October 1, 2003, or on an interim basis if an event occurs or circumstances change that would reduce the fair value of a reporting unit below its carrying value.

In July 2001, the FASB also issued SFAS No. 143, "Accounting for Asset Retirement Obligations" ("SFAS No. 143"). SFAS No. 143 requires entities to record the fair value of a liability for an asset retirement obligation in the period in which it is incurred. When the liability is initially recorded, the entity capitalizes the cost by increasing the carrying amount of the related long-lived asset. Over time, the liability is accreted to its present value each period and the capitalized cost is depreciated over the useful life of the related asset. Upon settlement of the liability, the entity either settles the obligation for the amount recorded or incurs a gain or loss. SFAS No. 143 is effective for fiscal years beginning after June 15, 2002. We adopted SFAS No. 143 effective January 1, 2003. The adoption of this standard had an immaterial impact to our current results of operations and financial position.

In April 2002, the FASB issued SFAS No. 145, "Rescission of FASB Statements No. 4, 44, and 64, Amendment of SFAS No. 13, and Technical Corrections" ("SFAS No. 145"). SFAS No. 145 eliminates the requirement under SFAS No. 4, "Reporting Gains and Losses from Extinguishment of Debt", to report gains and losses from extinguishments of debt as extraordinary items in the income statement. Accordingly, gains or losses from extinguishments of debt for fiscal years beginning after May 15, 2002 shall not be reported as extraordinary items unless the extinguishment qualifies as an extraordinary item under the provisions of APB Opinion No. 30. Upon adoption of SFAS No. 145, any gain or loss on extinguishment of debt previously classified as an extraordinary item in prior periods presented that does not meet the criteria of APB Opinion No. 30 for such classification should be reclassified to conform with the provisions of SFAS No. 145. SFAS No. 145 also amends SFAS No. 13, "Accounting for Leases" ("SFAS No. 13"), to eliminate an inconsistency between the required accounting for sale-leaseback transactions and the required accounting for certain lease modifications that have economic effects that are similar to sale-leaseback transactions. In addition, SFAS No. 145 amends other existing authoritative pronouncements to make various technical corrections, clarify meanings, or describe their applicability under changed conditions. SFAS No. 145 is effective for fiscal years beginning after May 15, 2002. We adopted SFAS No. 145 effective January 1, 2003. The adoption of this standard had no impact to our current results of operations or financial position. This standard will require us to reclassify the extraordinary loss recorded in 2001 to interest expense, net which will result in a reduction in income before extraordinary loss by \$0.01 per share but have no impact on net income or stockholders' equity.

In June 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities" ("SFAS No. 146"). SFAS No. 146 addresses financial accounting and reporting for costs associated with exit or disposal activities and nullifies Emerging Issues Task Force (EITF) Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (Including Certain Costs Incurred in a Restructuring)." SFAS No. 146 requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred. Under EITF Issue No. 94-3, a liability for an exit cost as defined in the Issue was recognized at the date of an entity's commitment to an exit plan. Therefore, SFAS No. 146 eliminates the definition and requirements for recognition of exit costs in EITF Issue No. 94-3, and also establishes that fair value is the objective for initial measurement of the liability. SFAS No. 146 is effective for all exit or disposal activities that are initiated after December 31, 2002. SFAS No. 146 does not impact our restructuring plans initiated in prior years, including the closure of the Coventry, England manufacturing facility. We

Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

adopted this standard effective January 1, 2003, and accounted for the DeKalb, Illinois plant closure in accordance with the standard's provisions.

In November 2002, the FASB issued Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others," ("FIN 45"). FIN 45 requires that the guarantor recognize, at the inception of certain guarantees, a liability for the fair value of the obligation undertaken in issuing such guarantee. FIN 45 also requires additional disclosure about the guarantor's obligations under certain guarantees that it has issued. The initial recognition and measurement provisions of this interpretation are applicable on a prospective basis to guarantees issued or modified after December 31, 2002 and the disclosure requirements are effective after December 15, 2002. This adoption of this standard did not have a material impact on our current results of operations or financial condition.

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation-Transition and Disclosure an Amendment of FASB Statement No. 123," ("SFAS No. 148"). SFAS No. 148 amends SFAS No. 123 to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation and amends the disclosure requirements of SFAS No. 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. The transition and annual disclosure provisions of SFAS No. 148 are effective for fiscal years ending after December 15, 2002. We adopted the disclosure provisions of SFAS No. 148 on December 31, 2002. Refer to Note 11 in our Condensed Consolidated Financial Statements.

In January 2003, the FASB issued Interpretation No. 46, "Consolidation of Variable Interest Entities and Interpretation of ARB No. 51," ("FIN 46"). FIN 46 establishes the criteria for consolidating variable interest entities. We are completing our evaluation of the provisions of FIN 46, which is effective for fiscal years or interim periods beginning after June 15, 2003, to variable entities that were acquired before February 1, 2003 and have concluded that we will begin to include the results of operations and financial position of GIMA, our transmission manufacturing joint venture located in Beauvais, France, in our results of operations and financial position in the three months ended September 30, 2003.

In April 2003, the FASB issued SFAS No. 149, "Amendment of Statement No. 133 on Derivative Instruments and Hedging Activities," ("SFAS No. 149"). SFAS No. 149 amends and clarifies accounting for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities under SFAS No. 133. In particular, this Statement clarifies under what circumstances a contract with an initial net investment meets the characteristic of a derivative and when a derivative contains a financing component that warrants special reporting in the statement of cash flows. This Statement is effective for contracts entered into or modified and for hedging relationships designated after June 30, 2003. The adoption of this standard had no impact on our current results of operations and financial position.

In May 2003, the FASB issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity," ("SFAS No. 150"). SFAS No. 150 establishes standards for how an issuer classifies and measures three classes of freestanding financial instruments with characteristics of both liabilities and equity. It requires that an issuer classify a financial instrument that is within its scope as a liability (or an asset in some circumstances). SFAS No. 150 was effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003. We have not entered into any financial instruments within the scope of SFAS No. 150 since May 31, 2003, nor do we currently hold any significant financial instruments within its scope.

In May 2003, the Emerging Issues Task Force ("EITF") reached a consensus on EITF Issue No. 01-8, "Determining Whether an Arrangement Contains a Lease," ("EITF Issue No. 01-8"), which was

Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

later ratified by the FASB. EITF Issue No. 01-8 clarifies certain provision of SFAS No. 13, with respect to the identification of lease elements in arrangements that do not explicitly include lease provisions. Any lease element identified under the model of EITF Issue No. 01-8 should be accounted for under current lease accounting literature. EITF Issue No. 01-8 should be applied prospectively for lessees and lessors to arrangements newly agreed to, modified, or acquired in a business combination beginning with the first reporting period after May 28, 2003. The adoption of this standard had no impact on our current results of operations and financial position.

FORWARD LOOKING STATEMENTS

Certain statements in "Management's Discussion and Analysis of Financial Condition and Results of Operations" and elsewhere in this report are forward looking, including certain statements set forth under the headings "Results of Operations," "Liquidity and Capital Resources" and "Outlook." Forward looking statements include our expectations with respect to factors that affect industry conditions, net sales and income, restructuring and other infrequent expenses, impairment charges, future capital expenditures, fulfillment of working capital needs, the impact of war and political unrest, the final resolution of the U.K. pension litigation (including the resolution of any appeals and the Company's final determination of its additional plan liabilities) and plans with respect to acquisitions. Although we believe that the statements we have made are based on reasonable assumptions, they are based on current information and beliefs and, accordingly, we can give no assurance that our statements will be achieved. In addition, these statements are subject to factors that could cause actual results to differ materially from those suggested by the forward looking statements. These factors include, but are not limited to, general economic and capital market conditions, the demand for agricultural products, world grain stocks, crop production, commodity prices, farm income, farm land values, government farm programs and legislation, pervasive livestock diseases, the levels of new and used field inventories, weather conditions, interest and foreign currency exchanges rates, the conversion to the Euro, pricing and product actions taken by competitors, customer access to credit, production disruptions, supply and capacity constraints, cost reduction and control initiatives, research and development efforts, labor relations, dealer and distributor actions, technological difficulties, changes in environmental, international trade and other laws, and political and economic uncertainty in various areas of the world. Further info

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

FOREIGN CURRENCY RISK MANAGEMENT

We have significant manufacturing operations in the United States, the United Kingdom, France, Germany, Denmark and Brazil, and we purchase a portion of our tractors, combines and components from third-party foreign suppliers, primarily in various European countries and in Japan. We also sell products in over 140 countries throughout the world. The majority of our revenue outside the United States is denominated in the currency of the customer location with the exception of sales in the Middle East, Africa and Asia, which is primarily denominated in British pounds, Euros or U.S. dollars (See "Segment Reporting" in the Notes to Consolidated Financial Statements for sales by customer location). Our most significant transactional foreign currency exposures are the British pound in relation to the Euro and the British pound, Euro, Brazilian real and the Canadian dollar in relation to the U.S. dollar. Fluctuations in the value of foreign currencies create exposures, which can adversely affect our results of operations.

We attempt to manage our transactional foreign exchange exposure by hedging foreign currency cash flow forecasts and commitments arising from the settlement of receivables and payables, and from future purchases and sales. Where naturally offsetting currency positions do not occur, we hedge certain of our exposures through the use of foreign currency forward contracts. Our hedging policy prohibits foreign currency forward contracts for speculative trading purposes. Our translation exposure resulting from translating the financial statements of foreign subsidiaries into U.S. dollars is not hedged. Our most significant translation exposures are the British pound, the Euro and the Brazilian real in relation to the U.S. dollar. When practical, this translation impact is reduced by financing local operations with local borrowings.

The following is a summary of foreign currency forward contracts used to hedge currency exposures. All contracts have a maturity of less than one year. The net notional amounts and fair value gains or losses as of June 30, 2003 stated in U.S. dollars are as follows (in millions, except average contract rate):

	Net Notional Amount Buy/(Sell)	Average Contract Rate*	Fair Value Gain/(Loss)
Australian dollar	\$ (0.2)	1.67	\$ —
British pound	3.2	0.61	_
Canadian dollar	(40.4)	1.36	0.1
Danish krone	2.2	6.35	(0.1)
Euro dollar	86.5	0.85	(2.3)
Japanese yen	10.9	117.73	(0.2)
Norwegian krone	(6.8)	7.21	0.1
South African rand	(0.2)	7.68	_
Swedish krona	(0.9)	7.82	_
	\$ 54.3		\$(2.4)
	_		

Because these contracts were entered into for hedging purposes, the gains and losses on the contracts would largely be offset by gains and losses on the underlying firm commitment.

^{*} per U.S. dollar

Interest Rates

We manage interest rate risk through the use of fixed rate debt and may in the future utilize interest rate swap contracts. We have fixed rate debt from our \$250.0 million Senior Subordinated Notes and our \$250 million Senior Notes. Our floating rate exposure is related to our revolving credit facility and our securitization facilities, which are tied to changes in U.S. and European LIBOR rates. Assuming a 10% increase in interest rates, interest expense, net and the cost of our securitization facilities for the six months ended June 30, 2003 would have increased by approximately \$1.0 million.

We had no interest rate swap contracts outstanding in the six months ended June 30, 2003.

ITEM 4. CONTROLS AND PROCEDURES

EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES

Our Chief Executive Officer and Chief Financial Officer, after evaluating the effectiveness of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of June 30, 2003, have concluded that, as of such date, our disclosure controls and procedures were adequate and effective to ensure that material information relating to AGCO Corporation would be made known to them by others within the Company.

CHANGES IN INTERNAL CONTROLS

There were no significant changes in our internal controls or in other factors that could significantly affect AGCO Corporation's disclosure controls and procedures subsequent to the date of their evaluation, nor were there any significant deficiencies or material weaknesses in AGCO Corporation's internal controls. As a result, no corrective actions were required or undertaken.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

In October 2002, the Company applied to the High Court in London, England, for clarification of a rule in its U.K. pension plan that governs the value of pension payments payable to an employee who retires from service in certain circumstances prior to his normal retirement date. The primary matter before the High Court was whether pension payments to such employees, including those terminated due to the closure of the Company's Coventry facility, should be reduced to compensate for the fact that the pension payments begin prior to a normal retirement age of 65. On December 20, 2002, the High Court ruled against the Company's position that reduced pension payments are payable in the context of early retirements or terminations. The High Court's ruling also granted the Company approval to appeal the judgment in the Court of Appeal. On July 17, 2003, the Court of Appeal ruled that employees terminated as a result of the closure of the Coventry facility do not qualify for full pensions, thereby reversing the earlier High Court ruling in December 2002 for this aspect of the case. The Court of Appeal ruling is subject to a right to apply for permission to appeal.

As a result of the ruling, certain employees terminated in prior years under voluntary retirement arrangements may be entitled to additional payments in certain circumstances. The Company reviewed this aspect of the ruling with its advisors in order to determine its applicability and potential impact. As a result of this analysis, the Company recorded a charge in the second quarter of 2003, included in restructuring and other infrequent expenses, of approximately \$12.4 million to reflect its current estimate of the additional pension liability associated with previous early retirement programs. The timing of its obligation to fund cash into the pension plan with respect to this increased liability would depend on many factors including the overall funded status of the plan and the investment returns of the plan's assets.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The Company's annual meeting of Stockholders was held on April 24, 2003. The following matters were voted upon and the results of the voting were as follows:

(1) To elect three directors to serve as Class II directors until the annual meeting in 2006 or until their successors have been duly elected and qualified. The nominees, Messrs. Claycamp, Sauer and Visser were elected to the Company's board of directors. The results follow:

Nominee	Affirmative Votes	Withheld Votes
Henry J. Claycamp	50,237,321	17,066,798
Wolfgang Sauer	50,049,892	17,254,227
Hendrikus Visser	50,017,766	17,286,353

(2) To approve an amendment to the AGCO Corporation Nonemployee Director Stock Incentive Plan.

There were 64,757,351 votes in favor, 2,476,241 votes opposed and 70,527 votes abstained.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a)	Exhibits				
10.1	Third Amendment to Credit Agreement dated as July 16, 2003, among the Company and its subsidiaries named therein, Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A. and the lenders named therein.				
31.1	Sworn statement of Robert J. Ratliff, the Registrant's principal executive officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.				
31.2	Sworn statement of Andrew H. Beck, the Registrant's principal financial officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.				
32.1	Sworn statement of Robert J. Ratliff, the Registrant's principal executive officer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.				
32.2	Sworn statement Andrew H. Beck, the Registrant's principal financial officer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.				
(b)	Reports on Form 8-K				
	During the fiscal quarter ended June 30, 2003, we filed a Current Report on Form 8-K dated April 24, 2003, reporting our financial results for the first quarter ended March 31, 2003. In the Form 8-K, we reported information under Item 9.				
00					

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AGCO CORPORATION
Registrant
/s/ Andrew H. Beck

Date: August 14, 2003

Andrew H. Beck Senior Vice President and Chief Financial Officer (Principal Financial Officer)

THIRD AMENDMENT TO CREDIT AGREEMENT

This THIRD AMENDMENT TO CREDIT AGREEMENT (this "Amendment") dated as of July 16, 2003, by and among AGCO CORPORATION, a Delaware corporation ("AGCO"), the Subsidiaries of AGCO signatory hereto (together with AGCO, each referred to herein collectively as the "Borrowers" and individually as a "Borrower"); the banks, financial institutions and other institutional lenders party to the Credit Agreement (as defined below) (the "Lenders"); COOPERATIEVE CENTRALE RAIFFEISEN-BOERENLEENBANK B.A., "RABOBANK NEDERLAND", CANADIAN BRANCH, as Canadian administrative agent for the Canadian Facility Lenders (the "Canadian Administrative Agent"), and COOPERATIEVE CENTRALE RAIFFEISEN-BOERENLEENBANK B.A., "RABOBANK NEDERLAND", NEW YORK BRANCH, as administrative agent for the Lenders (the "Administrative Agent");

WITNESSETH:

WHEREAS, the Borrowers, the Administrative Agent, the Canadian Administrative Agent and the Lenders are parties to that certain Credit Agreement dated as of April 17, 2001 (as amended, restated, supplemented or modified from time to time, the "Credit Agreement"); and

WHEREAS, the Borrowers have requested that certain terms and conditions of the Credit Agreement be amended, and the Lenders, the Canadian Administrative Agent and the Administrative Agent have agreed to the requested amendments on the terms and conditions set forth herein;

NOW, THEREFORE, in consideration of the premises and of the mutual covenants and agreements contained herein, the parties hereto hereby agree that all capitalized terms used but not defined herein shall have the meanings ascribed to such terms in the Credit Agreement, and further agree as follows:

SECTION 1. Amendments to Section 1.1.

(a) Section 1.1 of the Credit Agreement, Certain Defined Terms, is hereby amended by deleting the existing definition of "Applicable Margin" set forth therein in the entirety and inserting the following in lieu thereof:

""Applicable Margin" means, as of any date of determination, the applicable percentage indicated below which corresponds to the Senior Debt Ratio of AGCO indicated below:

Senior Debt Ratio		Applicable Margin for Base Rate Advances	
Greater than or equal to 2.75 to 1.00	3.00%	1.50%	0.50%
Greater than or equal to 2.50 to 1.00 but less than 2.75 to 1.00	2.75%	1.50%	0.50%
Greater than or equal to 2.00 to 1.00 but less than 2.50 to 1.00	2.50%	1.25%	0.50%
Greater than or equal to 1.50 to 1.00 but less than 2.00 to 1.00	2.25%	1.00%	0.45%
Less than 1.50 to 1.00	1.875%	0.625%	0.40%

The Applicable Margin for each Advance shall be determined by reference to the Senior Debt Ratio in effect from time to time at the end of each fiscal quarter based on the financial statement for the most recently ended fiscal quarter and the three immediately preceding completed fiscal quarters; provided, however, that (a) no change in the Applicable Margin shall be effective until three Business Days after the date on which the Administrative Agent receives financial statements pursuant to Section 6.1(b) and (c), as the case may be, and a certificate of the Chief Financial Officer of AGCO demonstrating such ratio, attaching thereto a schedule in form reasonably satisfactory to the Administrative Agent of the computations used by AGCO in determining such Senior Debt Ratio, and (b) the Applicable Margin shall be the highest interest rate margin set forth above with respect to the applicable Advances and Unused Fee, respectively, (i) if AGCO has not submitted to the Administrative Agent the information described in clause (a) of this proviso as and when required under Section 6.1(b) or (c),

as the case may be, for so long as such information has not been received by the Administrative Agent, and (ii) at the election of the Administrative Agent or the Required Lenders, upon the occurrence and during the continuation of any Event of Default (whether or not the Default Rate of interest shall then be in effect)."

(b) Section 1.1 of the Credit Agreement, Certain Defined Terms, is hereby further amended by inserting the following definition of "Coventry Pension Litigation" set forth below in appropriate alphabetical order therein:

""Coventry Pension Litigation" means that certain litigation among AGCO and representatives of the Massey Ferguson Works Pension Trust Limited relating to AGCO Limited's pension plan for its employees at its Coventry, England manufacturing facility, being known as Case No. HC02C02865 pending in the High Court of Justice - Chancery Division."

SECTION 2. Amendments to Section 7.7. Section 7.7 of the Credit Agreement, Sales of Assets, is hereby amended by deleting paragraphs (b) and (d) thereof in the entirety and inserting the following, respectively, in lieu of such paragraphs (b) and (d):

- "(b) sales of (i) the Closed Facilities, and (ii) the manufacturing facilities located in Coventry, England, DeKalb, Illinois and Kempten, Germany (including the Real Property on which such facilities are located and all buildings and improvements thereon);
- (d) sales of wholesale Receivables (together with the Related Security) invoiced to third parties at addresses located in the United States, Canada, and/or Europe under a Securitization Facility, but only so long as the aggregate face amount of Receivables purchased by the purchasers under such facility and outstanding on any date of determination may not exceed U.S. \$450,000,000;"

SECTION 3. Amendments to Section 7.19. Section 7.19 of the Credit Agreement, Financial Covenants, is hereby amended by deleting paragraphs (a), (b) and (d) thereof in the entirety and inserting the following, respectively, in lieu of such paragraphs (a), (b) and (d):

"(a) Total Debt Ratio. AGCO shall not allow, as of the end of each fiscal quarter of AGCO, the Total Debt Ratio to exceed the ratio set forth below for the applicable fiscal quarter corresponding thereto:

Fiscal Quarters Ending:	Ratio:
June 30, 2001 September 30, 2001 December 31, 2001	6.00 to 1.00 5.90 to 1.00 5.60 to 1.00

March 31, 2002	5.25 to 1.00
June 30, 2002	5.00 to 1.00
September 30, 2002	4.75 to 1.00
December 31, 2002, through March 31, 2003	4.75 to 1.00
June 30, 2003, through September 30, 2003	5.25 to 1.00
December 31, 2003	4.75 to 1.00
March 31, 2004, through June 30, 2004	4.50 to 1.00
September 30, 2004	4.25 to 1.00
December 31, 2004	4.00 to 1.00
March 31, 2005, and thereafter	3.50 to 1.00

(b) Senior Debt Ratio. AGCO shall not allow, as of the end of each fiscal quarter of AGCO, the Senior Debt Ratio to exceed the ratio set forth below for the applicable fiscal quarter corresponding thereto:

Fiscal Quarters Ending:	Ratio:				
June 30, 2001 September 30, 2001 December 31, 2001 March 31, 2002, through June 30, 2002 September 30, 2002 December 31, 2002, through March 31, 2003 June 30, 2003, through September 30, 2003 December 31, 2003 March 31, 2004 June 30, 2004, through December 31, 2004	3.25 to 1.00 3.25 to 1.00 3.00 to 1.00 2.75 to 1.00 2.50 to 1.00 2.75 to 1.00 3.25 to 1.00 3.00 to 1.00 2.75 to 1.00 2.75 to 1.00 2.50 to 1.00				
Julie 30, 2004, till ough becember 31, 2004	2.30 (0 1.00				

(d) Consolidated Tangible Net Worth. AGCO shall maintain, as of the last day of each fiscal quarter of AGCO, Consolidated Tangible Net Worth of not less than (i) the sum of (x) eighty-five percent (85%) of Consolidated Tangible Net Worth as of March 31, 2001 (adjusted to give pro forma effect to the Merger), plus (y) fifty percent (50%) of Consolidated Net Income (to the extent positive) for the fiscal quarter ending June 30, 2001, and each fiscal quarter thereafter on a cumulative basis, minus (ii) the amount of any increase in AGCO's pension plan liabilities after June 30, 2003, arising as a result of the Coventry Pension Litigation, in an aggregate amount not exceeding \$70,000,000."

SECTION 4. Representations and Warranties. Each of AGCO and the other Borrowers represents and warrants as follows:

- (a) The execution, delivery and performance by each Borrower of this Amendment and the other transactions contemplated hereby, are within such Borrower's corporate powers, have been duly authorized by all necessary corporate action, and do not (i) contravene such Borrower's charter or by-laws; (ii) violate any Applicable Law (including, without limitation, to the extent applicable, the Securities Exchange Act of 1934, the Racketeer Influenced and Corrupt Organizations Chapter of the Organized Crime Control Act of 1970 and any similar statute); (iii) conflict with or result in the breach of, or constitute a default under, any contract, loan agreement, indenture, mortgage, deed of trust, lease or other instrument binding on or affecting any Borrower, any of its Subsidiaries or any of their properties (including the Material Contracts, the Senior Note Documents and the Subordinated Note Documents); or (iv) except for the Liens created under the Security Documents, result in or require the creation or imposition of any Lien upon or with respect to any of the properties of any Borrower or any of its Subsidiaries;
- (b) No authorization or approval or other action by, and no notice to or filing with, any Governmental Authority or regulatory body or any other third party is required for the due execution, delivery, recordation, filing or performance by any Borrower of this Amendment and each other Loan Document contemplated hereby to which it is or is to be a party, or for the consummation of the transactions contemplated hereby;
- (c) This Amendment and each other document required to be delivered by a Borrower hereunder has been duly executed and delivered by each Borrower thereto, and constitutes the legal, valid and binding obligation of each Borrower thereto, enforceable against such Borrower in accordance with its terms;
- (d) The representations and warranties contained in Article 4 of the Credit Agreement, and in each of the other Loan Documents, are true and correct on and as of

- 5 -

the date hereof as though made on and as of such date, other than any such representations and warranties that, by their terms, expressly refer to an earlier date; and

(e) No event has occurred and is continuing which constitutes an Event of Default or would constitute an Event of Default but for the requirement that notice be given or time elapse or both.

SECTION 5. Conditions Precedent to Effectiveness of this Amendment. This Amendment shall be effective as of the date first set forth above when the Administrative Agent shall have received, in form and substance satisfactory to it, each of the following:

- (a) this Amendment, duly executed by the Borrowers, the Canadian Administrative Agent, the Administrative Agent and the Required Lenders;
- (b) an amendment fee for the account of each Lender that delivered to the Administrative Agent prior to 5:00 p.m. (New York City time) on July 16, 2003, such Lender's executed signature page to this Amendment, in an amount equal to fifteen (15) basis points of each such Lender's Commitment; and
- (c) the payment of such other fees, and the delivery of such other documents, instruments, and information, as the Administrative Agent may reasonably request.

SECTION 6. Reference to and Effect on the Credit Agreement. Upon the effectiveness of this Amendment as set forth in Section 5 hereof, on and after the date hereof, each reference in the Credit Agreement to "this Agreement", "hereunder", "herein" or words of like import shall mean and be a reference to the Credit Agreement as amended hereby, and each reference in the Notes and the other Loan Documents to the Credit Agreement shall mean and be a reference to the Credit Agreement as amended hereby.

SECTION 7. Costs, Expenses and Taxes. The Borrowers agree, jointly and severally, to pay on demand all costs and expenses of the Administrative Agent in connection with the preparation, execution and delivery of this Amendment and the other instruments and documents to be delivered hereunder (including, without limitation, the fees and expenses of counsel for the Administrative Agent with respect thereto).

SECTION 8. No Other Amendments. Except as otherwise expressed herein, the execution, delivery and effectiveness of this Amendment shall not operate as a waiver of any right, power or remedy of the Agents or the Lenders under the Credit Agreement, or any of the other Loan Documents, nor constitute a waiver of any provision of the Credit Agreement or any of the other Loan Documents. Except for the amendment set forth above, the text of the Credit Agreement and all other Loan Documents shall remain unchanged and in full force and effect and the Borrowers hereby ratify and confirm their respective obligations thereunder. This Amendment shall not constitute a modification of

the Credit Agreement or a course of dealing with the Administrative Agent at variance with the Credit Agreement such as to require further notice by the Administrative Agent to require strict compliance with the terms of the Credit Agreement and the other Loan Documents in the future, except as expressly set forth herein. The Borrowers acknowledge and expressly agree that the Agents and the Lenders reserve the right to, and do in fact, require strict compliance with all terms and provisions of the Credit Agreement and the other Loan Documents (in each case as amended hereby).

SECTION 9. Execution in Counterparts. This Amendment may be executed in any number of counterparts, each of which when so executed and delivered shall be deemed to be an original and all of which taken together shall constitute but one and the same instrument. Delivery of a signature page hereto by facsimile transmission shall be as effective as delivery of a manually executed counterpart hereof.

SECTION 10. Governing Law. This Amendment shall be governed by, and construed in accordance with, the laws (without giving effect to the conflicts of laws principles thereof) of the State of New York.

SECTION 11. Final Agreement. This Amendment represents the final agreement between the Borrowers, the Administrative Agent, the Canadian Administrative Agent and the Lenders as to the subject matter hereof and may not be contradicted by evidence of prior, contemporaneous or subsequent oral agreements of the parties. There are no unwritten oral agreements between the parties. The Amendment shall constitute a Loan Document for all purposes.

[The remainder of the page is intentionally blank.]

IN WITNESS WHEREOF, the parties hereto have caused this Amendment to be executed by their respective officers thereunto duly authorized, as of the date first above written.

BORROWERS:

AGCU	CORPORATION
Ву:	
Title	
	TEM EQUIPMENT CO., INC. a Agri Acquisition Corp.)
Ву:	
Title	:
AGC0	LIMITED
Ву:	
Title	
AGC0	S.A.
Ву:	
Title	
AGC0	INTERNATIONAL LIMITED
Ву:	
Title	

[SIGNATURES CONTINUED ON NEXT PAGE]

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AGCO CAN	ADA, I	LTD.					
Ву:							
Title:			 	 	 	 	

[SIGNATURES CONTINUED ON NEXT PAGE]

AGCO HOLDING B.V.

AGENTS AND	LENDERS
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COOPERATIEVE CENTRALE
RAIFFEISEN-BOERENLEENBANK B.A., "RABOBANK
NEDERLAND," NEW YORK BRANCH, as
Administrative Agent, a Lender and
Multi-Currency Issuing Bank

Title:
Ву:
Title:
COOPERATIEVE CENTRALE RAIFFEISEN-BOERENLEENBANK B.A., "RABOBANK NEDERLAND," CANADIAN BRANCH, as Canadian Administrative Agent, a Canadian Facility Lender and Canadian Issuing Bank
Ву:
Title:
Ву:
Title:

[SIGNATURES CONTINUED ON NEXT PAGE]

	By:
	Title:
	By:
	Title:
	SUNTRUST BANK
	By:
	Title:
	COBANK, ACB
	By:
	Title:
	BEAR STEARNS CORPORATE LENDING INC.
	ву:
	Title:
	HSBC BANK USA
	By:
	Title:
[SIGNATURES	CONTINUED ON NEXT PAGE]

CREDIT SUISSE FIRST BOSTON

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BANK OF	TOKYO-	MITSUB	ISHI,	LTD			
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NATEXIS BANQUES POPULAIRES

[SIGNATURES CONTINUED ON NEXT PAGE]

By:
Title:
AGFIRST FARM CREDIT BANK, as a General Syndication Participant
Ву:
Title:
FARM CREDIT SERVICES OF AMERICA, PCA, as a General Syndication Participant
By:
Title:

GENERAL ELECTRIC CAPITAL CORPORATION

Third Amendment to Credit Agreement

Signature Page 6

CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

- I, Robert J. Ratliff, certify that:
 - I have reviewed this quarterly report on Form 10-Q of AGCO Corporation;
 - 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
 - 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
 - 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:
 - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
 - evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
 - 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
 - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 14, 2003 /s/ Robert J. Ratliff
Robert J. Ratliff
Chairman, President and Chief
Executive Officer

- I, Andrew H. Beck, certify that:
 - I have reviewed this quarterly report on Form 10-Q of AGCO Corporation;
 - 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
 - 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
 - 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:
 - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
 - evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
 - 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
 - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 14, 2003 /s/ Andrew H. Beck
Andrew H. Beck

Senior Vice President and Chief Financial Officer CERTIFICATION PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002 (18 U.S.C. SECTION 1350)

The undersigned, as the chief executive officer of AGCO Corporation, certifies that the Quarterly Report on Form 10-Q for the period ended June 30, 2003, which accompanies this certification fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934 and the information contained in the periodic report fairly presents, in all material respects, the financial condition and results of operations of AGCO Corporation at the dates and for the periods indicated. The foregoing certification is made pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350) and shall not be relied upon for any other purpose.

Dated this 14th day of August, 2003.

/s/ Robert J. Ratliff

Robert J. Ratliff Chairman, President and Chief Executive Officer CERTIFICATION PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002 (18 U.S.C. SECTION 1350)

The undersigned, as the chief financial officer of AGCO Corporation, certifies that the Quarterly Report on Form 10-Q for the period ended June 30, 2003, which accompanies this certification fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934 and the information contained in the periodic report fairly presents, in all material respects, the financial condition and results of operations of AGCO Corporation at the dates and for the periods indicated. The foregoing certification is made pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350) and shall not be relied upon for any other purpose.

Dated this 14th day of August, 2003.

/s/ Andrew H. Beck

Andrew H. Beck
Senior Vice President and Chief
Financial Officer