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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 8-K**

**Current Report**

**Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934**

**May 2, 2023**

**Date of Report**

(Date of earliest event reported)

**AGCO CORPORATION**

(Exact name of Registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of incorporation or  
organization)

**001-12930**  
(Commission File Number)

**58-1960019**  
(I.R.S. Employer Identification No.)

**4205 River Green Parkway  
Duluth, Georgia 30096**  
(Address of principal executive offices, including Zip Code)

**770 813-9200**  
(Registrant's telephone number, including area code)

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Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

**Securities registered pursuant to Section 12(b) of the Act**

**Title of Class**  
Common stock

**Trading Symbol**  
AGCO

**Name of exchange on which registered**  
New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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**Item 2.02. Results of Operations and Financial Condition.**

On May 2, 2023, AGCO Corporation (“AGCO”) issued a press release reporting its financial results for the first quarter ended March 31, 2023. A copy of the press release is attached hereto as Exhibit 99.1.

In the press release, AGCO uses non-GAAP financial measures. For purposes of SEC Regulation G, a “non-GAAP financial measure” is a numerical measure of a registrant’s historical or future performance, financial position or cash flows that excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of income, balance sheet or statement of cash flows of the issuer; or includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented. Non-GAAP financial measures should not be considered as alternatives to operating income, net income, net income per share and net sales as computed under GAAP for the applicable period. AGCO has included, as part of the press release, a reconciliation of the non-GAAP financial measures to the most directly comparable GAAP financial measure.

AGCO provides income from operations, net income and net income per share amounts that have been adjusted to exclude restructuring expenses. Restructuring expenses occur regularly in AGCO’s business, but vary in size and frequency. AGCO believes that the adjusted amounts provide management and investors useful information because the expenses that are excluded relate to events that resulted in a significant impact during the quarter, but will recur only in varied amounts and with unpredictable frequency. Management also uses these adjusted amounts to compare performance to budget when such impacts are significant. The net income and net income per share amounts provided for the three months ended March 31, 2023 have also been adjusted for a one-time income tax provision related to a Brazilian tax amnesty program and the related U.S. income tax credits. For the three months ended March 31, 2022, AGCO recorded certain asset impairment charges related to the fair value of gross assets associated with AGCO’s joint ventures in Russia, as a consequence of the current conflict between Russia and Ukraine. AGCO also recorded a write-down of its investment in its Russian finance joint venture during the three months ended March 31, 2022. Additionally, AGCO recorded a gain associated with the acquisition of the remaining 50% equity interest in its former joint venture with Appareo Systems, LLC during the three months ended March 31, 2022. AGCO has provided income from operations, net income and net income per share amounts for the three months ended March 31, 2022 that have been adjusted to exclude these impairment charges, the write-down of the investment, and the gain as previously discussed. AGCO believes that the adjusted amounts provide management and investors useful information as these items that are excluded relate to events that resulted in a significant impact during these quarters, and may not be expected to recur in the future.

AGCO further provides net sales amounts that have been adjusted to exclude the impact of currency translation. AGCO believes that the adjusted amounts provide management and investors useful information to better analyze the causes of changes in between periods.

The information in this Form 8-K and the Exhibit shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall it be deemed incorporated by reference in any filing of AGCO under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

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**Item 9.01. Financial Statements and Exhibits.**

(d) Exhibits

<u>Exhibit No.</u>	<u>Description</u>
<a href="#">99.1</a>	<a href="#">Press release of AGCO Corporation, issued May 2, 2023.</a>
101	Cover Page Interactive Data File - the cover page from this Current Report on Form 8-K is formatted in Inline XBRL.

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## **NEWS RELEASE**

### **For Immediate Release**

*Tuesday, May 2, 2023*

### **CONTACT:**

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 Vice President, Investor Relations  
 770-232-8229  
[greg.peterson@agcocorp.com](mailto:greg.peterson@agcocorp.com)

## **AGCO REPORTS FIRST QUARTER RESULTS**

- Record first quarter net sales of \$3.3 billion, up 24% year-over-year
- Record first quarter operating margin of 11.6%
- Raises full year sales, operating margin and earnings per share outlook
- Announced \$5.00 per share special variable dividend and raised quarterly dividend 21%

DULUTH, GA – May 2<sup>nd</sup> – AGCO, Your Agriculture Company (NYSE: AGCO), a global leader in the design, manufacture and distribution of agricultural machinery and precision ag technology, reported its results for the first quarter ended March 31, 2023. Net sales for the first quarter were approximately \$3.3 billion, an increase of approximately 24.1% compared to the first quarter of 2022. Excluding unfavorable foreign currency translation of approximately 5.4%, net sales in the quarter increased approximately 29.6% compared to the first quarter of 2022. Reported net income was \$3.10 per share for the first quarter of 2023, and adjusted net income<sup>(1)</sup>, which excludes restructuring expenses and a Brazilian income tax amnesty program payment, was \$3.51 per share. These results compare to reported net income of \$2.03 per share and adjusted net income<sup>(1)</sup>, which excludes impairment charges, restructuring expenses and other related items, of \$2.39 per share for the first quarter of 2022.

“With continued execution of our strategy, AGCO delivered robust sales growth and margin expansion in the first quarter as healthy farm economics continued to support elevated global demand,” stated Eric Hansotia, AGCO’s Chairman, President and Chief Executive Officer. “Our solid operational performance, continued pricing actions and a stabilizing supply chain all contributed to the excellent first quarter results. The success of our farmer-first strategy, focused on growing our precision ag business, globalizing a full-line of our Fendt branded products and expanding our parts and service business, is generating strong growth in these margin-rich businesses. AGCO’s order board remains extended, increasing our confidence in the success of our products and the strength of large ag demand.”

“In addition, AGCO recently published its 2022 Sustainability Report which highlights the significant progress we’ve made on environmental, social and governance issues as we strive to deliver farmer-focused solutions to sustainably feed our world,” continued Mr. Hansotia. “We are delivering on sustainability commitments, from industry-leading innovation to improve sustainability outcomes for farmers, to decarbonizing our products and operations, to offering our talented, diverse employees a safer, more engaging workplace. I am proud of the progress we’re making, which includes achieving our Scope 1 and 2 targets three years ahead of schedule by reducing the emissions intensity of our manufacturing operations.”

### ***First Quarter Highlights***

- Reported regional sales results<sup>(2)</sup>: Europe/Middle East (“EME”) +21.4%, North America +31.7%, South America +41.4%, Asia/Pacific/Africa (“APA”) (9.9)%
- Constant currency regional sales results<sup>(1)(2)(3)</sup>: EME +30.3%, North America +32.4%, South America +42.2%, APA (3.6)%

- Regional operating margin performance: EME 14.1%, North America 11.1%, South America 19.8%, APA 8.9%
- Declared a variable special dividend of \$5.00 per share and increased quarterly dividend by 21% to \$0.29 per share, both payable in June
- 2022 Sustainability Report published in the first quarter documenting significant progress on Scope 1 and 2 targets (the Sustainability Report can be accessed via AGCO’s website at [www.agcocorp.com](http://www.agcocorp.com) in the “Sustainability” section located under “Our Commitment”)

<sup>(1)</sup> See reconciliation of Non-GAAP measures in appendix.

<sup>(2)</sup> As compared to first quarter 2022.

<sup>(3)</sup> Excludes currency translation impact.

## Market Update

Three Months Ended March 31, 2023	Industry Unit Retail Sales	
	Tractors	Combines
	Change from Prior Year Period	Change from Prior Year Period
North America <sup>(1)</sup>	(3)%	117%
South America	(3)%	18%
Western Europe <sup>(2)</sup>	(3)%	60%

<sup>(1)</sup> Excludes compact tractors.

<sup>(2)</sup> Based on Company estimates.

“The outlook for healthy farm income in 2023 across the major agricultural production regions along with extended fleet age and elevated used equipment pricing is driving strong demand for larger agricultural equipment,” stated Mr. Hansotia. “While down from last year’s record levels, commodity prices remain elevated and are being supported by tight grain inventories. Farmer input costs have also moderated from last year. Easing supply chain constraints are enabling industry production to keep pace with the strong demand.”

Global industry production and retail tractor sales were down modestly in the first three months of 2023 compared to last year's elevated levels with lower sales of smaller equipment offsetting increased sales of larger equipment. Industry retail sales for tractors in North America were down approximately 3% in the first three months of 2023 compared to last year. The decline was driven by weaker sales in smaller tractors partially offset by improved sales of high horsepower tractors, which increased approximately 12% in the first three months of 2023 compared to the same period in 2022. North America Industry retail tractor demand for 2023 is expected to be relatively flat compared to 2022. Industry retail sales for combines in North America increased significantly in the first three months of 2023 compared to 2022 due to supply chain constraints experienced in 2022.

In Western Europe, industry retail tractor sales decreased approximately 3% in the first three months of 2023 compared to strong levels in the same period of 2022. Farmer sentiment in the region continues to be negatively impacted by the conflict in Ukraine and input cost inflation. Forecasts for healthy farm income in Western Europe are expected to support relatively flat retail demand for equipment in 2023. Industry retail sales for combines in Western Europe increased significantly in the first three months of 2023 compared to 2022 due to supply chain constraints experienced in 2022.

South American industry tractor retail sales decreased during the first three months of 2023 compared to 2022 levels in both Brazil and Argentina. Our market share increased favorably in all markets in South America during the three months ended March 31, 2023 as compared to the prior period. Healthy farm income, supportive exchange rates and continued expansion in planted acreage in Brazil are driving increased investments in high tech farm equipment and resulting in an outlook of relatively flat demand for the South American tractor industry in 2023 compared to strong levels last year.

## Regional Results

### AGCO Regional Net Sales (in millions)

Three Months Ended March 31,	2023	2022	% change from 2022	% change from 2022 due to currency translation <sup>(1)</sup>	% change excluding currency translation
North America	\$ 923.1	\$ 701.0	31.7%	(0.7)%	32.4%
South America	503.8	356.4	41.4%	(0.8)%	42.2%
Europe/Middle East	1,703.8	1,403.1	21.4%	(8.8)%	30.3%
Asia/Pacific/Africa	202.8	225.2	(9.9)%	(6.3)%	(3.6)%
Total	\$ 3,333.5	\$ 2,685.7	24.1%	(5.4)%	29.6%

<sup>(1)</sup> See Footnotes for additional disclosures.

#### North America

Net sales in the North American region grew 32.4% in the first three months of 2023 compared to the same period of 2022, excluding the negative impact of currency translation. The growth resulted primarily from increased sales of high horsepower tractors, application equipment and combines along with the positive effects of pricing to mitigate inflationary cost pressures. Income from operations for the first quarter of 2023 was approximately \$47.3 million higher and operating margins expanded over 320 basis points compared to the same period in 2022. Operating income benefited from higher sales and production, positive net pricing and favorable mix.

#### South America

South American net sales increased 42.2% in the first three months of 2023 compared to the same period of 2022, excluding the impact of unfavorable currency translation. Strong sales growth in Brazil was partially offset by lower sales in Argentina. Increased sales of high horsepower, higher margin tractors, as well as increased sales of combines and application equipment and favorable pricing impacts drove most of the increase. Income from operations in the first three months of 2023 increased by approximately \$53.4 million compared to the same period in 2022, and operating margins reached approximately 19.8%. The improved South America results reflect the benefit of higher sales and production and a favorable sales mix.

#### Europe/Middle East

Europe/Middle East net sales increased 30.3% in the first three months of 2023 compared to the same period in 2022, excluding unfavorable currency translation. The improvement was driven by increased sales of high-horsepower tractors, utility tractors and Fuse precision ag products along with favorable pricing actions. Strong growth in Turkey, Germany and the United Kingdom accounted for most of the increase. Income from operations improved approximately \$77.1 million and operating margins expanded 250 basis points in the first three months of 2023, compared to the same period in 2022. The improvement was the result of higher sales and production.

#### Asia/Pacific/Africa

Net sales in Asia/Pacific/Africa decreased 3.6%, excluding the negative impact of currency translation, in the first three months of 2023 compared to the same period in 2022. Delayed shipments from European factories resulted in lower sales in most of the markets partially offset by sales growth in Australia and China. Income from operations declined by approximately \$15.9 million in the first three months of 2023 compared to the same period in 2022 due primarily to lower sales and production.

## Outlook

AGCO's net sales for 2023 are expected to be approximately \$14.5 billion, reflecting improved sales volumes and pricing. Gross and operating margins are projected to improve from 2022 levels, reflecting the impact of higher sales and production volumes as well as pricing. These improvements are expected to fund increases in engineering and other technology investments to support AGCO's precision agriculture and digital initiatives. Based on these assumptions, 2023 earnings per share are targeted at approximately \$14.40.

\* \* \* \* \*

AGCO will host a conference call with respect to this earnings announcement at 10:00 a.m. Eastern Time on Tuesday, May 2<sup>nd</sup>. The Company will refer to slides on its conference call. Interested persons can access the conference call and slide presentation via AGCO's website at [www.agcocorp.com](http://www.agcocorp.com) in the "Events" section on the "Company/Investors" page of our website. A replay of the conference call will be available approximately two hours after the conclusion of the conference call for twelve months following the call. A copy of this press release will be available on AGCO's website for at least twelve months following the call.

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## Safe Harbor Statement

Statements that are not historical facts, including the projections of earnings per share, production levels, sales, industry demand, market conditions, commodity prices, currency translation, farm income levels, margin levels, strategy, investments in product and technology development, new product introductions, restructuring and other cost reduction initiatives, production volumes, tax rates and general economic conditions, are forward-looking and subject to risks that could cause actual results to differ materially from those suggested by the statements. The following are among the factors that could cause actual results to differ materially from the results discussed in or implied by the forward-looking statements.

- COVID-19 has negatively impacted our business, initially through closures, higher absentee rates, and reduced production at both our plants and the plants that supply us with parts and components, transitioning to supply chain disruptions, including the inability of some of our suppliers to meet demand and logistics and transportation-related companies to deliver products in a timely manner. In addition, we have had to incur various costs related to preventing the spread of COVID-19, including changes to our factories and other facilities and those related to enabling remote work. While the impact of COVID-19 has diminished over time, mutations of the virus that are more contagious or resistant to current vaccines could evolve, resulting in impacts similar to those we saw previously.
- We cannot predict or control the impact of the conflict in Ukraine on our business. Already it has resulted in reduced sales in Ukraine as farmers have experienced economic distress, difficulties in harvesting and delivering their products, as well as general uncertainty. There is a potential for natural gas shortages, as well as shortages in other energy sources, throughout Europe, which could negatively impact our production in Europe both directly and through interrupting the supply of parts and components that we use. It is unclear how long these conditions will continue, or whether they will worsen, and what the ultimate impact on our performance will be. In addition, AGCO sells products in, and purchases parts and components from, other regions where there could be hostilities. Any hostilities likely would adversely impact our performance.
- Our financial results depend entirely upon the agricultural industry, and factors that adversely affect the agricultural industry generally, including declines in the general economy, adverse weather, tariffs, increases in farm input costs, lower commodity prices, lower farm income and changes in the availability of credit for our retail customers, will adversely affect us.
- A majority of our sales and manufacturing takes place outside the United States, and many of our sales involve products that are manufactured in one country and sold in a different country. As a result, we are exposed to risks related to foreign laws, taxes and tariffs, trade restrictions, economic conditions, labor

supply and relations, political conditions and governmental policies. These risks may delay or reduce our realization of value from our international operations. Among these risks are the uncertain consequences of Brexit, the conflict in Ukraine, Russian sanctions and tariffs imposed on exports to and imports from China.

- Most retail sales of the products that we manufacture are financed, either by our joint ventures with Rabobank or by a bank or other private lender. Our joint ventures with Rabobank, which are controlled by Rabobank and are dependent upon Rabobank for financing as well, finance approximately 50% of the retail sales of our tractors and combines in the markets where the joint ventures operate. Any difficulty by Rabobank to continue to provide that financing, or any business decision by Rabobank as the controlling member not to fund the business or particular aspects of it (for example, a particular country or region), would require the joint ventures to find other sources of financing (which may be difficult to obtain), or us to find another source of retail financing for our customers, or our customers would be required to utilize other retail financing providers. As a result of the recent economic downturn, financing for capital equipment purchases generally has become more difficult in certain regions and in some cases, can be expensive to obtain. To the extent that financing is not available or available only at unattractive prices, our sales would be negatively impacted. In addition, Rabobank also is the lead lender in our revolving credit facility and term loans and for many years has been an important financing partner for us. Any interruption or other challenges in that relationship would require us to obtain alternative financing, which could be difficult.
- Both AGCO and our finance joint ventures have substantial accounts receivable from dealers and end customers, and we would be adversely impacted if the collectability of these receivables was less than optimal; this collectability is dependent upon the financial strength of the farm industry, which in turn is dependent upon the general economy and commodity prices, as well as several of the other factors listed in this section.
- We have experienced substantial and sustained volatility with respect to currency exchange rate and interest rate changes, which can adversely affect our reported results of operations and the competitiveness of our products.
- Our success depends on the introduction of new products, particularly engines that comply with emission requirements and sustainable smart farming technology, which require substantial expenditures; there is no certainty that we can develop the necessary technology or that the technology that we develop will be attractive to farmers or available at competitive prices.
- Our expansion plans in emerging markets, including establishing a greater manufacturing and marketing presence and growing our use of component suppliers, could entail significant risks.
- Our business increasingly is subject to regulations relating to privacy and data protection, and if we violate any of those regulations, or otherwise are the victim of a cyberattack, we could be subject to significant claims, penalties and damages.
- Attacks through ransomware and other means are rapidly increasing, and in May 2022 we learned that we had been subject to a cyberattack. We continue to review and improve our safeguards to minimize our exposure to future attacks. However, there always will be the potential of the risk that a cyberattack will be successful and will disrupt our business, either through shutting down our operations, destroying data, exfiltrating data or otherwise.
- We depend on suppliers for components, parts and raw materials for our products, and any failure by our suppliers to provide products as needed, or by us to promptly address supplier issues, will adversely impact our ability to timely and efficiently manufacture and sell products. Recently suppliers of several key parts and components have not been able to meet our demand and we have had to decrease our production levels. In addition, the potential of natural gas shortages in Europe, as well as predicted overall shortages in other energy sources, could also negatively impact our production and that of our supply chain in the future. It is unclear when these supply chain disruptions will be restored or what the ultimate impact on production, and consequently sales, will be.
- We recently have experienced significant inflation in a range of costs, including for parts and components, shipping, and energy. While we have been able to pass along most of those costs through

increased prices, there can be no assurance that we will be able to continue to do so. If we are not, it will adversely impact our performance.

- We face significant competition, and if we are unable to compete successfully against other agricultural equipment manufacturers, we would lose customers and our net sales and performance would decline.
- We have a substantial amount of indebtedness, and, as a result, we are subject to certain restrictive covenants and payment obligations that may adversely affect our ability to operate and expand our business.

Further information concerning these and other factors is included in AGCO's filings with the Securities and Exchange Commission, including its Form 10-K for the year ended December 31, 2022 and subsequent Form 10-Qs. AGCO disclaims any obligation to update any forward-looking statements except as required by law.

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## **About AGCO**

AGCO (NYSE:AGCO) is a global leader in the design, manufacture and distribution of agricultural machinery and precision ag technology. AGCO delivers customer value through its differentiated brand portfolio including core brands like Fendt®, GSI®, Massey Ferguson®, Precision Planting® and Valtra®. Powered by Fuse® smart farming solutions, AGCO's full line of equipment and services help farmers sustainably feed our world. Founded in 1990 and headquartered in Duluth, Georgia, USA, AGCO had net sales of approximately \$12.7 billion in 2022. For more information, visit [www.AGCOCorp.com](http://www.AGCOCorp.com). For company news, information, and events, please follow us on Twitter: @AGCOCorp. For financial news on Twitter, please follow the hashtag #AGCOIR.

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Please visit our website at [www.agcocorp.com](http://www.agcocorp.com)

AGCO CORPORATION AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(unaudited and in millions)

	March 31, 2023	December 31, 2022
<b>ASSETS</b>		
Current Assets:		
Cash, cash equivalents and restricted cash	\$ 558.7	\$ 789.5
Accounts and notes receivable, net	1,530.7	1,221.3
Inventories, net	3,642.8	3,189.7
Other current assets	596.6	538.8
Total current assets	6,328.8	5,739.3
Property, plant and equipment, net	1,668.7	1,591.2
Right-of-use lease assets	160.8	163.9
Investments in affiliates	456.5	436.9
Deferred tax assets	232.9	228.5
Other assets	287.4	268.7
Intangible assets, net	354.0	364.4
Goodwill	1,322.5	1,310.8
Total assets	\$ 10,811.6	\$ 10,103.7
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current Liabilities:		
Current portion of long-term debt	\$ 190.6	\$ 187.1
Short-term borrowings	4.9	8.9
Accounts payable	1,426.6	1,385.3
Accrued expenses	2,144.3	2,271.3
Other current liabilities	217.9	235.4
Total current liabilities	3,984.3	4,088.0
Long-term debt, less current portion and debt issuance costs	1,791.1	1,264.8
Operating lease liabilities	122.3	125.4
Pension and postretirement health care benefits	160.1	158.0
Deferred tax liabilities	115.3	112.0
Other noncurrent liabilities	505.6	472.9
Total liabilities	6,678.7	6,221.1
Stockholders' Equity:		
AGCO Corporation stockholders' equity:		
Common stock	0.7	0.7
Additional paid-in capital	24.7	30.2
Retained earnings	5,863.7	5,654.6
Accumulated other comprehensive loss	(1,756.4)	(1,803.1)
Total AGCO Corporation stockholders' equity	4,132.7	3,882.4
Noncontrolling interests	0.2	0.2
Total stockholders' equity	4,132.9	3,882.6
Total liabilities and stockholders' equity	\$ 10,811.6	\$ 10,103.7

See accompanying notes to condensed consolidated financial statements.

AGCO CORPORATION AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(unaudited and in millions, except per share data)

	Three Months Ended March 31,	
	2023	2022
Net sales	\$ 3,333.5	\$ 2,685.7
Cost of goods sold	2,478.6	2,054.4
Gross profit	854.9	631.3
Selling, general and administrative expenses	330.3	271.1
Engineering expenses	119.6	100.3
Amortization of intangibles	14.8	15.3
Impairment charges	—	36.0
Restructuring expenses	1.4	3.0
Bad debt expense	1.5	1.6
Income from operations	387.3	204.0
Interest expense, net	0.5	0.4
Other expense, net	50.4	17.5
Income before income taxes and equity in net earnings of affiliates	336.4	186.1
Income tax provision	120.2	60.2
Income before equity in net earnings of affiliates	216.2	125.9
Equity in net earnings of affiliates	16.4	11.1
Net income	232.6	137.0
Net income attributable to noncontrolling interests	—	14.8
Net income attributable to AGCO Corporation and subsidiaries	\$ 232.6	\$ 151.8
Net income per common share attributable to AGCO Corporation and subsidiaries:		
Basic	\$ 3.11	\$ 2.03
Diluted	\$ 3.10	\$ 2.03
Cash dividends declared and paid per common share	\$ 0.24	\$ 0.20
Weighted average number of common and common equivalent shares outstanding:		
Basic	74.9	74.6
Diluted	75.0	74.9

See accompanying notes to condensed consolidated financial statements.

AGCO CORPORATION AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(unaudited and in millions)

	Three Months Ended March 31,	
	2023	2022
<b>Cash flows from operating activities:</b>		
Net income	\$ 232.6	\$ 137.0
Adjustments to reconcile net income to net cash used in operating activities:		
Depreciation	53.6	54.7
Amortization of intangibles	14.8	15.3
Stock compensation expense	14.0	7.0
Impairment charges	—	36.0
Equity in net earnings of affiliates, net of cash received	(16.4)	(11.1)
Deferred income tax benefit	(3.9)	(5.0)
Other	2.4	(8.8)
Changes in operating assets and liabilities:		
Accounts and notes receivable, net	(298.1)	(113.3)
Inventories, net	(402.6)	(595.2)
Other current and noncurrent assets	(69.9)	(48.7)
Accounts payable	39.2	193.4
Accrued expenses	(155.9)	(219.5)
Other current and noncurrent liabilities	33.1	(18.3)
Total adjustments	(789.7)	(713.5)
Net cash used in operating activities	(557.1)	(576.5)
<b>Cash flows from investing activities:</b>		
Purchases of property, plant and equipment	(125.3)	(66.3)
Proceeds from sale of property, plant and equipment	0.1	0.3
Investments in unconsolidated affiliates	(0.1)	(0.1)
Purchase of businesses, net of cash acquired	(0.9)	(61.9)
Other	(2.6)	—
Net cash used in investing activities	(128.8)	(128.0)
<b>Cash flows from financing activities:</b>		
Proceeds from indebtedness, net	497.3	521.6
Payment of dividends to stockholders	(18.0)	(14.9)
Payment of minimum tax withholdings on stock compensation	(17.7)	(16.0)
Distributions to noncontrolling interest	—	(11.6)
Net cash provided by financing activities	461.6	479.1
Effects of exchange rate changes on cash, cash equivalents and restricted cash	(6.5)	(8.0)
Decrease in cash, cash equivalents and restricted cash	(230.8)	(233.4)
Cash, cash equivalents and restricted cash, beginning of period	789.5	889.1
Cash, cash equivalents and restricted cash, end of period	\$ 558.7	\$ 655.7

See accompanying notes to condensed consolidated financial statements.

AGCO CORPORATION AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(unaudited, in millions, except share amounts, per share data and employees)

**1. STOCK COMPENSATION EXPENSE**

The Company recorded stock compensation expense as follows (in millions):

	Three Months Ended March 31,	
	2023	2022
Cost of goods sold	\$ 0.5	\$ 0.3
Selling, general and administrative expenses	13.5	6.7
Total stock compensation expense	<u>\$ 14.0</u>	<u>\$ 7.0</u>

**2. IMPAIRMENT CHARGES**

As a consequence of the conflict between Russia and Ukraine, during the three months ended March 31, 2022, the Company assessed the fair value of its gross assets related to its joint ventures in Russia for potential impairment and recorded certain asset impairment charges of approximately \$36.0 million, reflected as “Impairment charges” in its Condensed Consolidated Statements of Operations, with an offsetting benefit of approximately \$12.2 million included within “Net loss (income) attributable to noncontrolling interests.” The Company sold its interest in its Russian distribution joint venture during the three months ended December 31, 2022. In addition, during the three months ended March 31, 2022, the Company recorded a write-down of its investment in its Russian finance joint venture of approximately \$4.8 million, reflected within “Equity in net earnings of affiliates” in its Condensed Consolidated Statements of Operations. The Russian finance joint venture was sold during the three months ended December 31, 2022.

**3. RESTRUCTURING EXPENSES**

In recent years, the Company announced and initiated several actions to rationalize employee headcount in various manufacturing facilities and administrative offices located in the U.S., Europe, South America, Africa and China, as well as the rationalization of its grain and protein business, in order to reduce costs in response to fluctuating global market demand. As of December 31, 2022, the Company had approximately \$6.8 million of accrued severance and other costs related to such rationalizations. During the three months ended March 31, 2023, the Company recorded an additional \$1.4 million of severance costs associated with these rationalizations and paid approximately \$1.0 million of severance costs. The remaining \$7.2 million of severance and other related costs as of March 31, 2023 are expected to be paid primarily during 2023.

#### 4. INDEBTEDNESS

Long-term debt at March 31, 2023 and December 31, 2022 consisted of the following (in millions):

	March 31, 2023	December 31, 2022
Credit facility, expires 2027	\$ 706.2	\$ 200.0
1.002% Senior term loan due 2025	272.3	267.3
Senior term loans due between 2023 and 2028	348.0	341.6
0.800% Senior Notes Due 2028	653.5	641.5
Other long-term debt	5.2	5.1
Debt issuance costs	(3.5)	(3.6)
	<u>1,981.7</u>	<u>1,451.9</u>
Less:		
Senior term loans due 2023, net of debt issuance costs	(188.4)	(184.9)
Current portion of other long-term debt	(2.2)	(2.2)
Total long-term indebtedness, less current portion	<u>\$ 1,791.1</u>	<u>\$ 1,264.8</u>

As of March 31, 2023 and December 31, 2022, the Company had short-term borrowings due within one year of approximately \$4.9 million and \$8.9 million, respectively.

#### 5. INVENTORIES

Inventories at March 31, 2023 and December 31, 2022 were as follows (in millions):

	March 31, 2023	December 31, 2022
Finished goods	\$ 1,248.4	\$ 994.9
Repair and replacement parts	789.0	750.1
Work in process	461.1	369.8
Raw materials	1,144.3	1,074.9
Inventories, net	<u>\$ 3,642.8</u>	<u>\$ 3,189.7</u>

#### 6. ACCOUNTS RECEIVABLE SALES AGREEMENTS

The Company has accounts receivable sales agreements that permit the sale, on an ongoing basis, of a majority of its wholesale receivables in North America, Europe and Brazil to its U.S., Canadian, European and Brazilian finance joint ventures. As of March 31, 2023 and December 31, 2022, the cash received from receivables sold under the U.S., Canadian, European and Brazilian accounts receivable sales agreements was approximately \$1.7 billion and \$1.8 billion, respectively.

In addition, the Company sells certain trade receivables under factoring arrangements to other financial institutions around the world. As of March 31, 2023 and December 31, 2022, the cash received from these arrangements was approximately \$233.3 million and \$226.0 million, respectively.

Losses on sales of receivables associated with the accounts receivable sales agreement discussed above, reflected within "Other expense, net" in the Company's Condensed Consolidated Statements of Operations, were approximately \$28.5 million and \$7.9 million for the three months ended March 31, 2023 and 2022, respectively.

The Company's finance joint ventures in Europe, Brazil and Australia also provide wholesale financing directly to the Company's dealers. As of March 31, 2023 and December 31, 2022, these finance joint ventures had approximately \$108.3 million and \$69.5 million, respectively, of outstanding accounts receivable associated with these arrangements. In addition, the Company sells certain trade receivables under factoring arrangements to other financial institutions around the world.

## 7. NET INCOME PER SHARE

A reconciliation of net income attributable to AGCO Corporation and subsidiaries and weighted average common shares outstanding for purposes of calculating basic and diluted net income per share for the three months ended March 31, 2023 and 2022 is as follows (in millions, except per share data):

	Three Months Ended March 31,	
	2023	2022
<b>Basic net income per share:</b>		
Net income attributable to AGCO Corporation and subsidiaries	\$ 232.6	\$ 151.8
Weighted average number of common shares outstanding	74.9	74.6
Basic net income per share attributable to AGCO Corporation and subsidiaries	\$ 3.11	\$ 2.03
<b>Diluted net income per share:</b>		
Net income attributable to AGCO Corporation and subsidiaries	\$ 232.6	\$ 151.8
Weighted average number of common shares outstanding	74.9	74.6
Dilutive stock-settled appreciation rights, performance share awards and restricted stock units	0.1	0.3
Weighted average number of common shares and common share equivalents outstanding for purposes of computing diluted net income per share	75.0	74.9
Diluted net income per share attributable to AGCO Corporation and subsidiaries	\$ 3.10	\$ 2.03

## 8. SEGMENT REPORTING

The Company's four reportable segments distribute a full range of agricultural equipment and related replacement parts. The Company evaluates segment performance primarily based on income from operations. Sales for each segment are based on the location of the third-party customer. The Company's selling, general and administrative expenses and engineering expenses are generally charged to each segment based on the region and division where the expenses are incurred. As a result, the components of income from operations for one segment may not be comparable to another segment. Segment results for the three months ended March 31, 2023 and 2022 are as follows (in millions):

Three Months Ended March 31,	North America	South America	Europe/Middle East	Asia/Pacific/Africa	Consolidated
<b>2023</b>					
Net sales	\$ 923.1	\$ 503.8	\$ 1,703.8	\$ 202.8	\$ 3,333.5
Income from operations	102.1	99.5	239.4	18.1	459.1
<b>2022</b>					
Net sales	\$ 701.0	\$ 356.4	\$ 1,403.1	\$ 225.2	\$ 2,685.7
Income from operations	54.8	46.1	162.3	34.0	297.2

A reconciliation from the segment information to the consolidated balances for income from operations is set forth below (in millions):

	Three Months Ended March 31,	
	2023	2022
Segment income from operations	\$ 459.1	\$ 297.2
Impairment charges	—	(36.0)
Corporate expenses	(42.1)	(32.2)
Amortization of intangibles	(14.8)	(15.3)
Stock compensation expense	(13.5)	(6.7)
Restructuring expenses	(1.4)	(3.0)
Consolidated income from operations	\$ 387.3	\$ 204.0

## RECONCILIATION OF NON-GAAP MEASURES

This earnings release discloses adjusted income from operations, adjusted net income, adjusted net income per share, and net sales on a constant currency basis, each of which exclude amounts that are typically included in the most directly comparable measure calculated in accordance with U.S. generally accepted accounting principles (“GAAP”). A reconciliation of each of those measures to the most directly comparable GAAP measure is included below.

The following is a reconciliation of reported income from operations, net income and net income per share to adjusted income from operations, adjusted net income and adjusted net income per share for the three months ended March 31, 2023 and 2022 (in millions, except per share data):

	Three Months Ended March 31,					
	2023			2022		
	Income From Operations <sup>(2)</sup>	Net Income <sup>(1)(2)</sup>	Net Income Per Share <sup>(1)(2)</sup>	Income From Operations <sup>(2)</sup>	Net Income <sup>(1)(2)</sup>	Net Income Per Share <sup>(1)</sup>
As reported	\$ 387.3	\$ 232.6	\$ 3.10	\$ 204.0	\$ 151.8	\$ 2.03
Restructuring expenses <sup>(3)</sup>	1.4	0.9	0.01	3.0	2.2	0.03
Brazilian tax amnesty program <sup>(4)</sup>	—	29.5	0.39	—	—	—
Impairment of Russian joint ventures <sup>(5)</sup>	—	—	—	36.0	23.8	0.32
Gain on full acquisition of IAS joint venture <sup>(6)</sup>	—	—	—	—	(3.4)	(0.05)
Write-down of investment in Russian finance joint venture <sup>(7)</sup>	—	—	—	—	4.8	0.06
As adjusted	<u>\$ 388.8</u>	<u>\$ 263.1</u>	<u>\$ 3.51</u>	<u>\$ 242.9</u>	<u>\$ 179.1</u>	<u>\$ 2.39</u>

(1) Net income and net income per share amounts are after tax.

(2) Rounding may impact summation of amounts.

(3) The restructuring expenses recorded during the three months ended March 31, 2023 related primarily to severance and other related costs associated with the Company’s South American manufacturing operations. The restructuring expenses recorded during the three months ended March 31, 2022 related primarily to severance and other related costs associated with the Company’s European manufacturing operations.

(4) During the three months ended March 31, 2023, the Company applied for enrollment in the Brazilian government’s “Litigation Zero” tax amnesty program whereby cases being disputed at the administrative court level of review for a period of more than ten years can be considered for amnesty. The Company recorded its best estimate of the ultimate settlement under the amnesty program of approximately \$29.5 million within “Income tax provision” during the three months ended March 31, 2023, net of associated U.S. income tax credits.

(5) During the three months ended March 31, 2022, the Company recorded certain asset impairment charges related to its Russian joint ventures of approximately \$36.0 million, reflected as “Impairment charges” in its Condensed Consolidated Statements of Operations, with an offsetting benefit of approximately \$12.2 million included within “Net loss (income) attributable to noncontrolling interests.” The Company sold its interest in the Russian distribution joint venture during the three months ended December 31, 2022.

(6) During 2022, the Company acquired Appareo Systems, LLC (“Appareo”), which included the acquisition of the remaining 50% of its former 50% IAS joint venture with Appareo. The Company recorded a gain associated with this remaining 50% acquisition of approximately \$3.4 million, which was reflected within “Other expense, net” in its Condensed Consolidated Statements of Operations.

(7) During the three months ended March 31, 2022, the Company recorded a write-down of its investment in its Russian finance joint venture of approximately \$4.8 million, reflected within “Equity in net earnings of affiliates” in its Condensed Consolidated Statements of Operations. The Russian finance joint venture was sold during the three months ended December 31, 2022.

The following is a reconciliation of targeted net income per share to adjusted targeted net income per share for the full year ended December 31, 2023:

	Net Income Per Share <sup>(1)</sup>	
As targeted	\$	14.00
Restructuring expenses		0.01
Brazilian tax amnesty program		0.39
As adjusted targeted <sup>(2)</sup>	\$	14.40

<sup>(1)</sup> Net income per share amount is after tax.

<sup>(2)</sup> The above reconciliation adjustments to full year 2023 targeted net income per share are based upon restructuring expenses and the other adjustments incurred during the three months ended March 31, 2023. Full year expenses or benefits could differ based on future restructuring activity as well as other activities.

The following table sets forth, for the three months ended March 31, 2023 and 2022, the impact to net sales of currency translation by geographical segment (in millions, except percentages):

	Three Months Ended March 31,			Change due to currency translation	
	2023	2022	% change from 2022	\$	%
North America	\$ 923.1	\$ 701.0	31.7 %	\$ (5.0)	(0.7)%
South America	503.8	356.4	41.4 %	(2.9)	(0.8)%
Europe/Middle East	1,703.8	1,403.1	21.4 %	(124.0)	(8.8)%
Asia/Pacific/Africa	202.8	225.2	(9.9)%	(14.3)	(6.3)%
	<u>\$ 3,333.5</u>	<u>\$ 2,685.7</u>	<u>24.1 %</u>	<u>\$ (146.2)</u>	<u>(5.4)%</u>