





# First Quarter 2014

**Financial and Operational Results** 





Forward-looking statements in this presentation, including statements regarding demand for our products and the economic and other factors that drive that demand, product development plans and timing of those plans, acquisition, expansion and modernization plans and our expectations with respect to the costs and benefits of those plans and timing of those benefits, and our future revenue, earnings and other financial metrics, are subject to risks that could cause actual results to differ materially from those suggested by the statements. These risks include, but are not limited to, adverse developments in the agricultural industry, including those resulting from weather, commodity prices, and changes in product demand, the possible failure by us to develop new and improved products on time, within budget and with the expected performance and price benefits, introduction of new or improved products by our competitors and reductions in pricing by them, difficulties in integrating acquired businesses and in completing expansion and modernization plans on time and in a manner that produces the expected financial results, and adverse changes in the financial and foreign exchange markets. Further information concerning these and other risks is included in AGCO's filings with the SEC, including its Form 10-K for the year ended December 31, 2013. AGCO disclaims any obligation to update any forward-looking statements except as required by law.

# **Financial Summary**

\$M\*



	Q1 14	Q1 14 v Q1 13
Net Sales	\$2,333.4	-2.9%
Gross margin	22.1%	-12bps
Operating income	\$155.7	-12.2%
Operating margin	6.7%	-71bps
Diluted EPS	\$1.03	-\$0.16

\*Except per share amounts

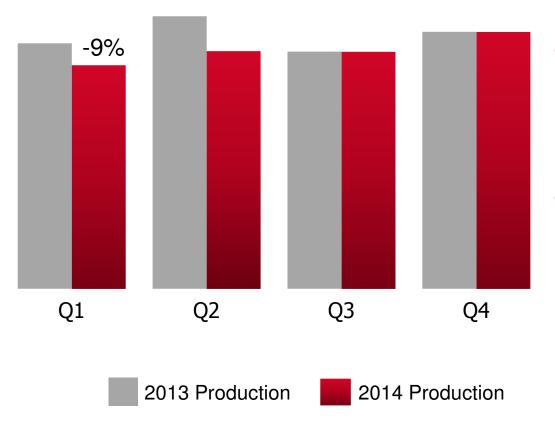


### March Year-to-Date Retail Units

	North America		2014 vs. 2013	
	Tractors	•	Industry	+ 5%
	Combines	•	Industry	(7%)
	Western Europe			2014 vs. 2013
	Tractors	•	Industry	(1%)
	Combines	•	Industry	+2%
	South America			2014 vs. 2013
	Tractors	•	Industry	(23%)
	Combines	•	Industry	(23%)



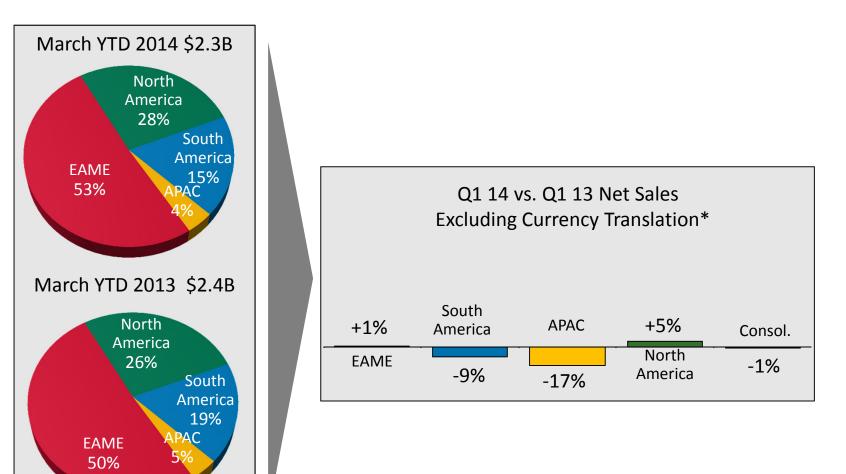
### **Production Units**



- Production down ~9% in Q1 14 vs. Q1 13
  - Declines in both NA and SA regions
- Full year 2014 production expected to decrease ~5% vs. 2013

### **Regional Net Sales Results**

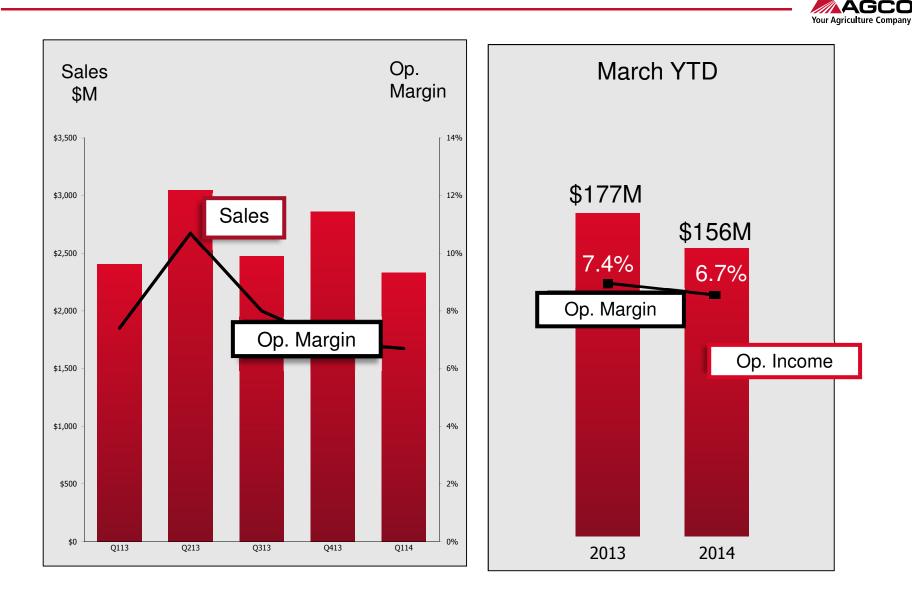




EAME – Europe/Africa/Middle East APAC – Asia/Pacific

\*Please see the reconciliation to GAAP metrics in the appendix to this presentation.

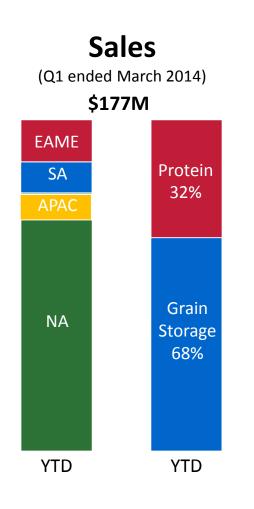
# Net Sales and Operating Margins



# **GSI** Results





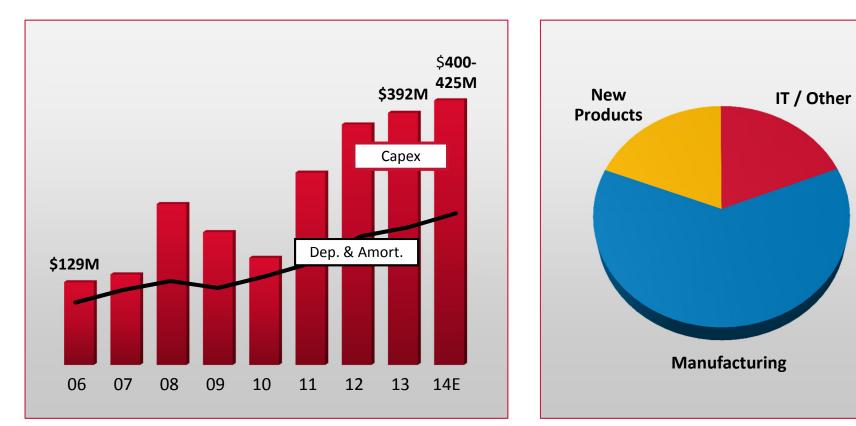


- Q1 14 sales up ~10% vs Q1 13
- 2014 GSI sales expected to be up ~10% vs 2013
- Strong cash flow generation in U.S.
- Longer term:
  - Macro trends driving growth in demand for grain storage and protein production
  - Increases exposure to counter-cyclical protein sector



# Capital Expenditures – Investing for Growth



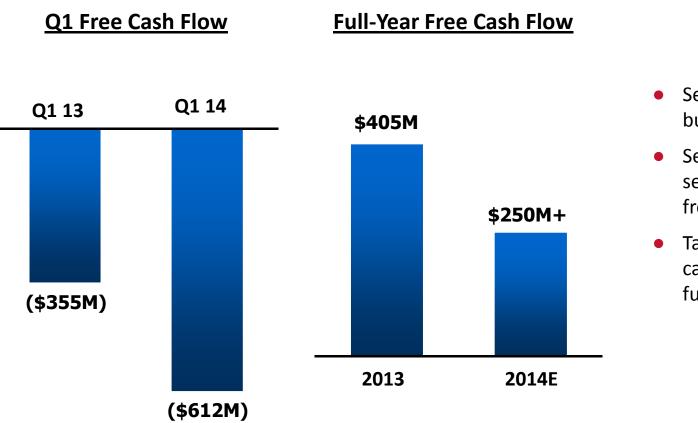


#### **Continuing to Invest**

#### **2014 Capex Components**







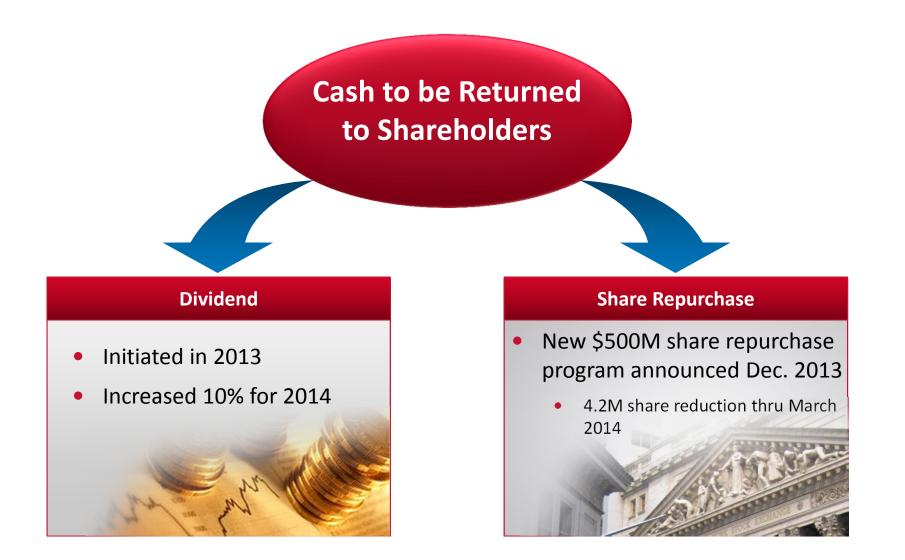
- Seasonal working capital build in first half of year
- Second half of year seasonally stronger for free cash flow
- Targeting \$250M+ free cash flow in 2014 after funding elevated capex

Note: Free cash flow is defined as net cash (used in) provided by operating activities less capital expenditures.

\* Please see reconciliations to GAAP metrics provided in the appendix to this presentation.

### **Returning Cash to Shareholders**







### **Regional Market Outlook – Industry Unit Retail Tractor Sales**

(Volume in Units)





- Stable Sales
  - softer end markets
  - ~2% pricing
  - impact of currency translation expected to be neutral
- ~\$15M increase in engineering expense for new product development, Centurion, platform and tier 4 emission requirements
- Gross margin improvement
- ~\$10 million of start-up expense associated with China operations
- Effective tax rate 34-35%





	2014 Estimates
Sales	\$10.8B to \$11.0B
EPS	~\$6.00
CAPEX	\$400-\$425M
Free Cash Flow*	~\$250M+



\* Free cash flow is defined as net cash from operations less capital expenditures. See reconciliation to GAAP metrics in the appendix of this presentation. 14



Your Agriculture Company

### Non-GAAP To GAAP Reconciliation

#### Free Cash Flow

	Three months ended March 31, 2013	Three months ended March 31, 2014		
Net cash used in operating activities Less:	\$ (261.3)	\$ (511.0)		
Capital expenditures Free cash flow	(94.0) \$ (355.3)	(101.2) \$ (612.2)		

Note: Free cash flow is defined as net cash used in operating activities less capital expenditures.

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### Non-GAAP To GAAP Reconciliation

#### Free Cash Flow

\$M	
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	Year ended December 31, 2013	Year ended December 31, 2014		
Net cash provided by operating activities	\$ 797.0	\$ 650-675		
Less: Capital expenditures	(391.8)	(400-425)		
Free cash flow	\$ 405.2	\$ 250+		

Note: Free cash flow is defined as net cash provided by operating activities less capital expenditures.

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### Non-GAAP To GAAP Reconciliation



Net Sales <sup>\$M</sup>

	Th	hree Months Ended March 31,				(	•	ge due to currency translation	
		2014		2013	% change from 2013		\$	%	
North America	\$	647.5	\$	624.2	3.7 %	\$	(9.5)	(1.5)%	
South America		353.6		465.7	(24.1)%		(68.8)	(14.8)%	
Europe/Africa/Middle East		1,235.9		1,193.2	3.6 %		32.7	2.7 %	
Asia/Pacific		96.4		120.0	(19.7)%		(3.7)	(3.1)%	
	\$	2,333.4	\$	2,403.1	(2.9)%	\$	(49.3)	(2.1)%	