

#### THIRD QUARTER 2017 FINANCIAL AND OPERATIONAL RESULTS

## FORWARD LOOKING STATEMENTS

Forward-looking statements in this presentation, including statements regarding demand, product development and capital expenditure plans and timing of those plans, acquisition, expansion and modernization plans and our expectations with respect to the costs and benefits of those plans and timing of those benefits, production levels, share repurchases, and our future revenue, price levels, earnings, cash flow, tax rates and other financial metrics, are subject to risks that could cause actual results to differ materially from those suggested by the statements. These risks include, but are not limited to, adverse developments in the agricultural industry, including those resulting from weather, commodity prices, and changes in product demand, the possible failure by us to develop new and improved products on time, within budget and with the expected performance and price benefits, introduction of new or improved products by our competitors and reductions in pricing by them, difficulties in integrating acquired businesses and in completing expansion and modernization plans on time and in a manner that produces the expected financial results, and adverse changes in the financial and foreign exchange markets. Further information concerning these and other risks is included in AGCO's filings with the SEC, including its Form 10-K for the year ended December 31, 2016 and subsequent 10-Q filings. AGCO disclaims any obligation to update any forward-looking statements except as required by law.



## **FINANCIAL SUMMARY**

\$M\*\*

	Q3 17	Q3 17 v Q3 16	YTD 2017	YTD 17 vs YTD 16
Net Sales	\$1,986.3	+12.8%	\$5,779.1	+8.7%
Gross margin	21.6%	+150 bps	21.4%	+80bps
Adj. Operating income*	\$100.0	+65.3%	\$274.3	+35.5%
Adj. Operating margin*	5.0%	+160bps	4.7%	+90bps
Diluted Adjusted EPS*	\$0.79	+\$0.28	\$1.91	+\$0.28

\* Reflects adjusted results. Please see reconciliations provided in the appendix to this presentation.

\*\*Except per share amounts



# **INDUSTRY OVERVIEW**

4

#### September 2017 Year-to-Date Retail Units

	North America		2017 vs. 2016	
	Tractors*	Industry	(3%)	
2	Combines	<ul> <li>Industry</li> </ul>	6%	
	Western Europe		2017 vs. 2016	
	Tractors	Industry	(3%)	
	Combines	<ul> <li>Industry</li> </ul>	(9%)	
	South America		2017 vs. 2016	
	Tractors	Industry	20%	
	Combines	• Industry	4.00/	

•

Industry

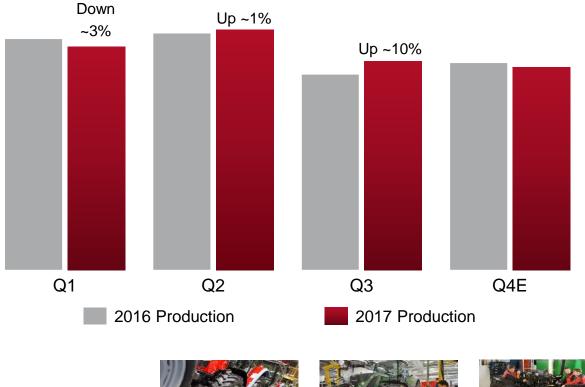
\* Excludes compact tractors

Combines



18%

# **2017 PRODUCTION**



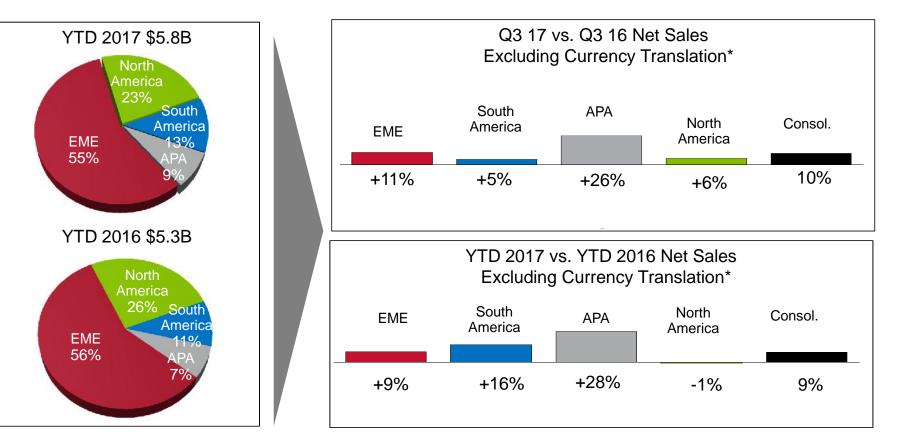
**AGCO Production Hours** 

- Q3 17 production up ~10% vs. Q3 16
- Full year 2017 production expected to be up approximately 3% vs. 2016





#### **Regional Net Sales Results**

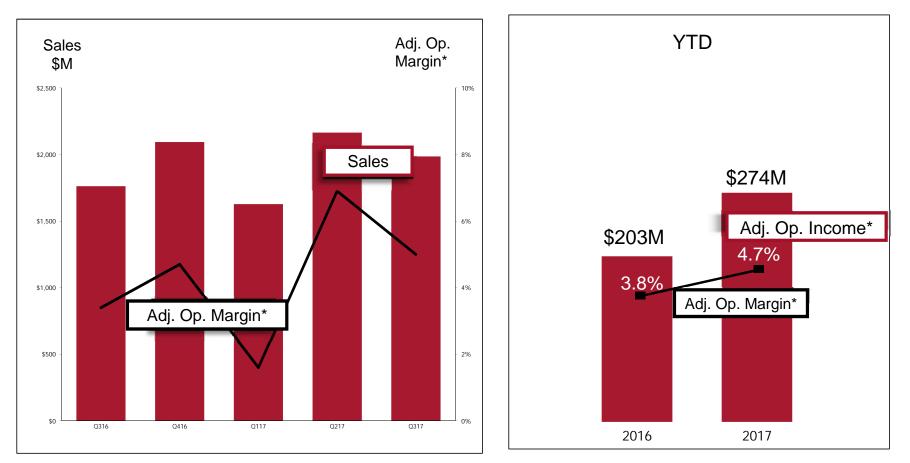


EME – Europe/Middle East APA – Asia/Pacific/Africa

\*Please see the reconciliation in the appendix to this presentation.



#### **NET SALES AND OPERATING MARGINS**



\* Reflects adjusted results, which exclude restructuring expenses and a non-cash expense related to waived stock compensation. Please see reconciliations provided in the appendix to this presentation.



# **GSI RESULTS**



 YTD 2017 sales up ~20% vs YTD 2016 including the benefit of acquisitions

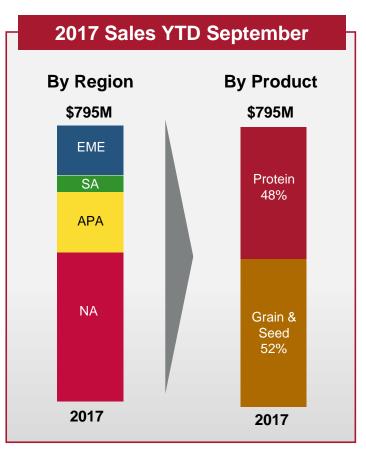
Organic growth in sales of protein production equipment in APA

Declines in sales of grain and seed equipment in all regions

- Strong cash flow generation in U.S.
- Longer term:

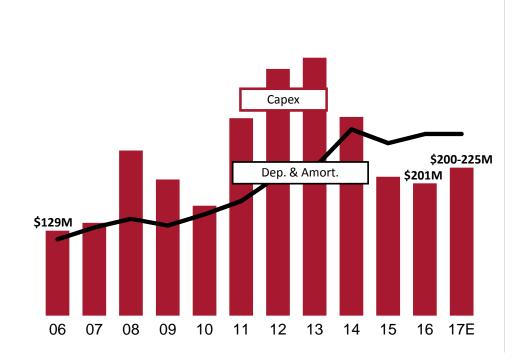
- Macro trends driving growth in demand for grain storage and protein production
- Increases exposure to counter-cyclical protein sector







#### **INVESTING FOR GROWTH**



CAPEX

#### **Engineering Expenses**

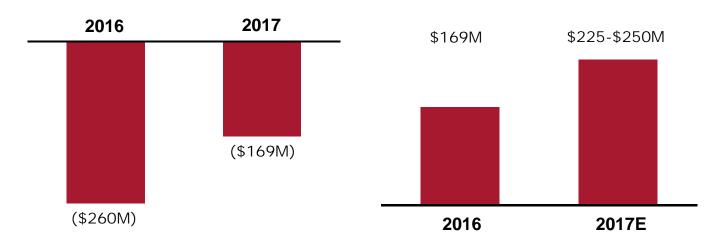




# **FREE CASH FLOW\***

**YTD Free Cash Flow** 

#### **Full-Year Free Cash Flow**



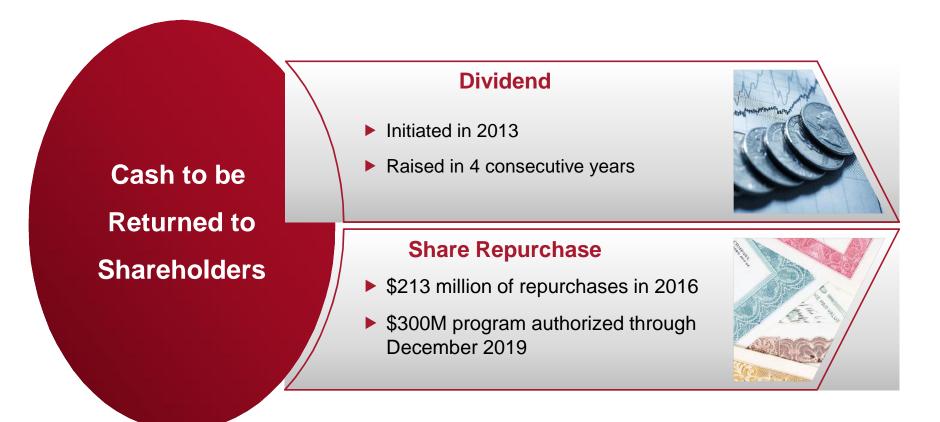
Fourth quarter seasonally stronger for free cash flow Targeting \$225M to \$250M free cash flow in 2017

Note: Free cash flow is defined as net cash provided by (used in) operating activities less capital expenditures.

\* Please see reconciliations to GAAP metrics provided in the appendix to this presentation.



# **RETURNING CASH TO SHAREHOLDERS**

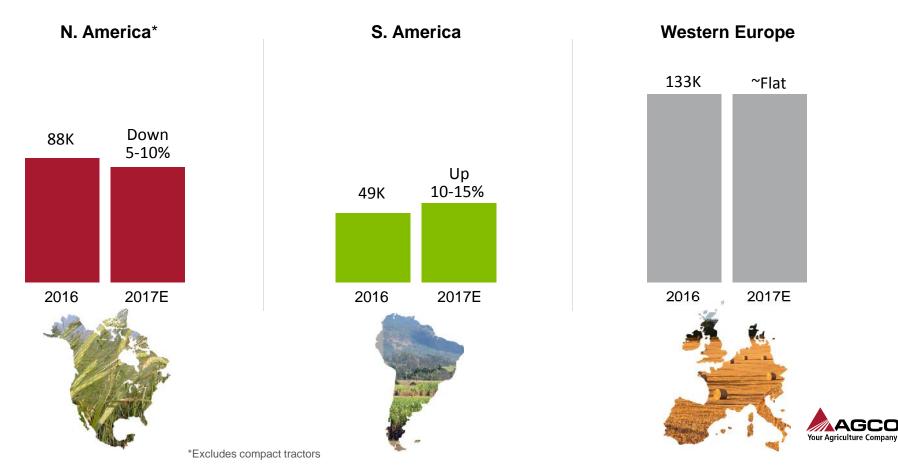




## **2017 MARKET OUTLOOK**

**Regional Market Outlook – Industry Unit Retail Tractor Sales** 

(Volume in Units)



# **2017 ASSUMPTIONS – SUMMARY**

- 2017 Sales up 10-11% vs 2016
  - +2.5% from acquisitions
  - +1.5% pricing
  - +2.0% Currency translation
- Engineering up ~\$25M vs '16
- Operating margin improvement
- ▶ Effective tax rate ~37%





## **2017 OUTLOOK**

	2017 Estimates
Sales	~\$8.2B
Adjusted EPS*	~\$3.00
CAPEX	\$200-225M
Free Cash Flow <sup>#*</sup>	\$225-250M



# Free cash flow is defined as net cash from operations less capital expenditures. See reconciliation to GAAP metrics in the appendix of this presentation
 \* Reflects adjusted results. Please see reconciliations provided in the appendix to this presentation.





#### Free Cash Flow

\$M

	Nine months ended September 30, 2017	Nine Months ended September 30, 2016		
Net cash used in operating activities	\$ (29.2)	\$ (127.4)		
Less: Capital expenditures	(139.4)	(132.8)		
Free cash flow	\$ (168.6)	\$ (260.2)		

Note: Free cash flow is defined as net cash used in operating activities less capital expenditures.



#### Free Cash Flow

\$M

	Year ended December 31, 2017	Year ended December 31, 2016
Net cash provided by operating activities Less:	~\$425.0-475.0	\$ 369.5
Capital expenditures	(200.0-225.0)	(201.0)
Free cash flow	\$225.0-250.0	\$ 168.5

Note: Free cash flow is defined as net cash provided by operating activities less capital expenditures.



#### **RECONCILIATION OF CURRENCY TRANSLATION AND ACQUISITION IMPACTS TO NET SALES**

#### Net Sales

\$M	Three Mo Septen					nange due t transla	to currency	Change due to acquisitions			
	 2017 2016		2016	% change from 2016		\$	%	\$		%	
North America	\$ 483.5	\$	453.0	6.7%	\$	4.4	1.0 %	\$	10.0	2.2%	
South America	273.5		261.8	4.5%		(0.9)	(0.3)%		0.7	0.3%	
Europe/Middle East	1,017.7		883.3	15.2%		38.4	4.3 %		25.4	2.9%	
Asia/Pacific/Africa	 211.6		163.5	29.4%		5.7	3.5 %		3.8	2.3%	
	\$ 1,986.3	\$	1,761.6	12.8%	\$	47.6	2.7 %	\$	39.9	2.3%	



#### **RECONCILIATION OF CURRENCY TRANSLATION AND ACQUISITION IMPACTS TO NET SALES**

#### Net Sales

\$M	Nine Mon Septem		Change due to currency translation				Change due to acquisitions		
	2017	2016	% change from 2016		\$	%		\$	%
North America	\$ 1,344.9	\$ 1,360.3	(1.1)%	\$	(1.9)	(0.1)%	\$	19.4	1.4%
South America	747.6	609.4	22.7 %		43.4	7.1 %		2.5	0.4%
Europe/Middle East	3,179.7	2,950.4	7.8 %		(49.1)	(1.7)%		93.7	3.2%
Asia/Pacific/Africa	506.9	396.4	27.9 %		1.5	0.4 %		15.0	3.8%
	\$ 5,779.1	\$ 5,316.5	8.7 %	\$	(6.1)	(0.1)%	\$	130.6	2.5%



	Three Months Ended September 30,												
	2017						2016						
	Income From Operations		Net Income <sup>(1)</sup>		Net Income Per Share <sup>(1)</sup>		Income From Operations		Net Income <sup>(1)</sup>		Net Income Per Share <sup>(1)(2)</sup>		
As reported	\$	97.0	\$	60.7	\$	0.76	\$	59.0	\$	40.0	\$	0.50	
Restructuring expenses		3.0		2.3		0.03		1.5		1.3		0.02	
As adjusted	\$	100.0	\$	63.0	\$	0.79	\$	60.5	\$	41.3	\$	0.51	

<sup>(1)</sup> Net income and net income per share amounts are after tax.

<sup>(2)</sup> Rounding may impact summation of amounts.



		Nine Months Ended September 30,													
			2017		2016										
		ome From perations	Net Income <sup>(1)</sup>		Net Income Per Share <sup>(1)</sup>		Income From Operations		Net Income <sup>(1)</sup>		Net Income Per Share <sup>(1)</sup>				
As reported	\$	261.0	\$	142.1	\$	1.77	\$	197.0	\$	98.1	\$	1.20			
Restructuring expenses		8.5		6.4		0.08		5.5		4.3		0.05			
Non-cash expense related to waived stock compensation Deferred income tax	d	4.8		4.8		0.06									
adjustment										31.6		0.39			
As adjusted	\$	274.3	\$	153.3	\$	1.91	\$	202.5	\$	134.0	\$	1.63			

Nine Months Ended Sentember 30

(1) Net income and net income per share amounts are after tax.
 (2) Rounding may impact summation of amounts.



	Full Year 2017 Net Income Per Share <sup>(1)</sup>				
As targeted Restructuring expenses	\$	2.86			
Restructuring expenses		0.08			
Non-cash expense related to waived stock compensation		0.06			
As adjusted targeted	\$	3.00			

<sup>(1)</sup> Net income per share amount is after tax.

