



# **Third Quarter 2014**

**Financial and Operational Results** 



## Forward Looking Statements



Forward-looking statements in this presentation, including statements regarding demand for our products and the economic and other factors that drive that demand, product development plans and timing of those plans, acquisition, expansion and modernization plans and our expectations with respect to the costs and benefits of those plans and timing of those benefits, and our future revenue, earnings and other financial metrics, are subject to risks that could cause actual results to differ materially from those suggested by the statements. These risks include, but are not limited to, adverse developments in the agricultural industry, including those resulting from weather, commodity prices, and changes in product demand, the possible failure by us to develop new and improved products on time, within budget and with the expected performance and price benefits, introduction of new or improved products by our competitors and reductions in pricing by them, difficulties in integrating acquired businesses and in completing expansion and modernization plans on time and in a manner that produces the expected financial results, and adverse changes in the financial and foreign exchange markets. Further information concerning these and other risks is included in AGCO's filings with the SEC, including its Form 10-K for the year ended December 31, 2013 and subsequent 10-Q filings. AGCO disclaims any obligation to update any forward-looking statements except as required by law.

## **Financial Summary**



\$M\*\*

	Q3 14	Q3 14 v Q3 13	YTD 2014	YTD 14 vs YTD 13
Net Sales	\$2,154.8	-13.0%	\$7,238.5	-8.7%
Gross margin	19.6%	-290 bps	21.7%	-100bps
Operating income*	\$111.6	-43.9%	\$534.0	-24.1%
Operating margin*	5.2%	-290bps	7.4%	-150bps
Diluted Adjusted EPS*	\$0.71	-\$0.56	\$3.52	-\$1.09

<sup>\*\*</sup>Except per share amounts

<sup>\*</sup> Reflects adjusted results, which exclude restructuring and other infrequent items. Please see reconciliations to GAAP metrics provided in the appendix to this presentation.

## **Industry Overview**



### September Year-to-Date Retail Units

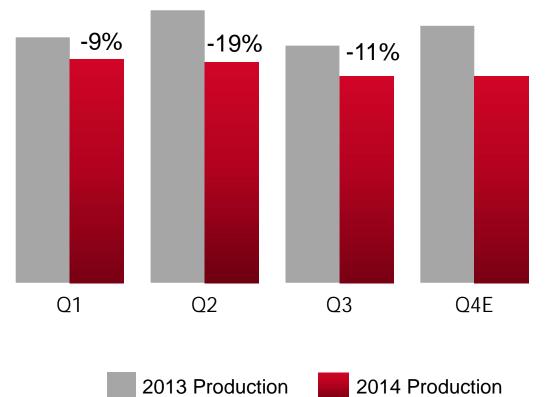
September rear-to-Date Netali Onits										
	North America		2014 vs. 2013							
	Tractors*	<ul><li>Industry</li></ul>	Flat							
	Combines	• Industry	(18%)							
	Western Europe		2014 vs. 2013							
	Tractors	<ul><li>Industry</li></ul>	(7%)							
	Combines	• Industry	(10%)							
	South America		2014 vs. 2013							
-	Tractors	<ul><li>Industry</li></ul>	(16%)							
-	Combines	<ul><li>Industry</li></ul>	(23%)							

<sup>\*</sup> Excludes compact tractors

## **Tractor/Combine Production**



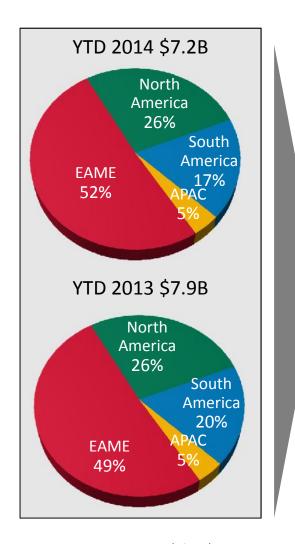
#### **AGCO Production Units**

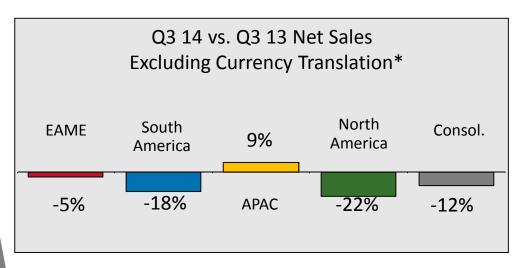


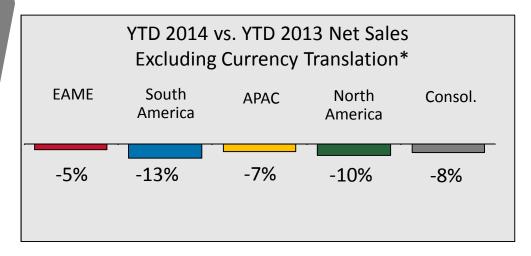
- Production down ~13% in YTD 14 vs. YTD 13
  - Declines across all major markets
- Full year 2014 production expected to decrease 14-16% vs. 2013

## Regional Net Sales Results







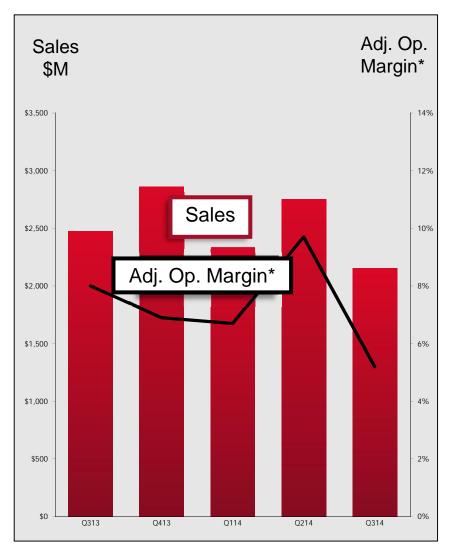


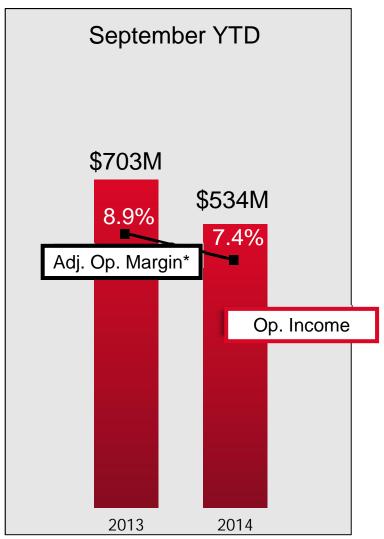
EAME – Europe/Africa/Middle East APAC – Asia/Pacific

<sup>\*</sup>Please see the reconciliation to GAAP metrics in the appendix to this presentation.

## **Net Sales and Operating Margins**







<sup>\*</sup> Reflects adjusted results, which exclude restructuring and other infrequent items. Please see reconciliations to GAAP metrics provided in the appendix to this presentation.

### **GSI** Results

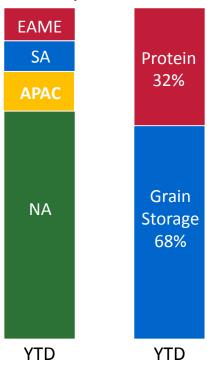




### **Sales**

(YTD 2014)

#### \$660M



- YTD 14 sales up ~9% vs YTD 13
- 2014 GSI sales expected to be up ~10% vs
   2013
- Strong cash flow generation in U.S.
- Longer term:
  - Macro trends driving growth in demand for grain storage and protein production
  - Increases exposure to counter-cyclical protein sector

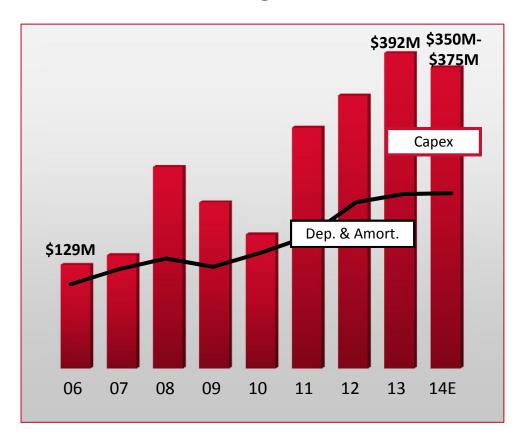




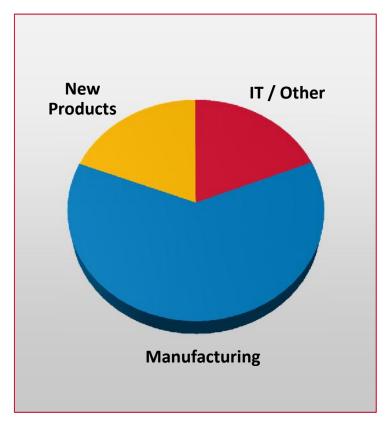
## Capital Expenditures – Investing for Growth



#### **Continuing to Invest**



#### **2014 Capex Components**









### Free Cash Flow\*



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Seasonal working capital build in first half of year

Second half of year seasonally stronger for free cash flow

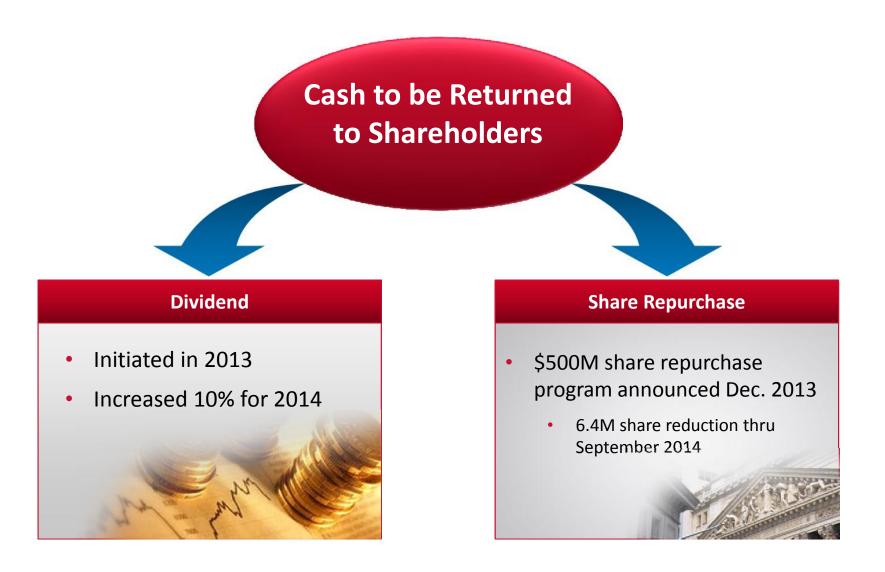
Targeting \$125M to \$150M free cash flow in 2014 after funding capex

Note: Free cash flow is defined as net cash (used in) provided from operations less capital expenditures.

<sup>\*</sup> Please see reconciliations to GAAP metrics provided in the appendix to this presentation.

## **Returning Cash to Shareholders**

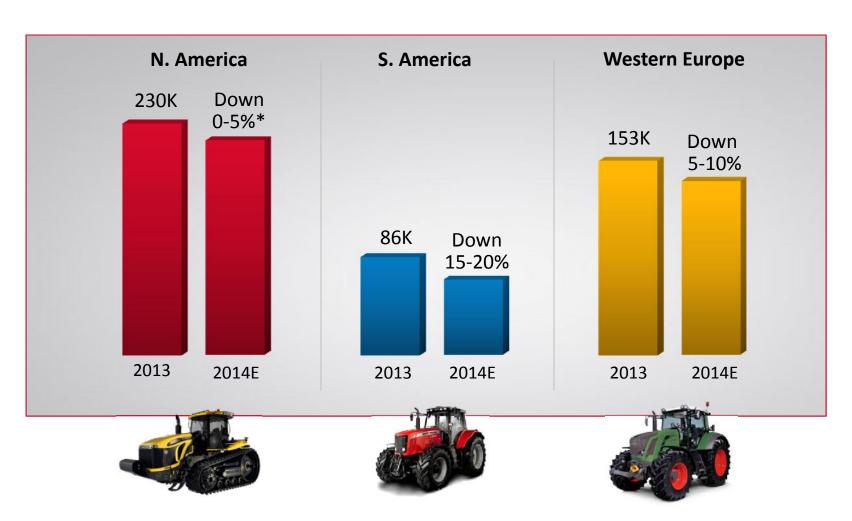






### **Regional Market Outlook – Industry Unit Retail Tractor Sales**

(Volume in Units)



<sup>\*</sup> Excludes compact tractors

## 2014 Assumptions – Summary



- Sales Down ~10%
  - softer end markets
  - 1.0% to 1.5% pricing
  - ~(2%) impact of currency translation
- ~\$10 million of start-up expense associated with China operations
- Effective tax rate 35-36%



## 2014 Outlook



	2014 Estimates
Sales	\$9.6B to \$9.8B
EPS	\$4.10 to \$4.30
CAPEX	\$350M to \$375M
Free Cash Flow*	\$125M to \$150M

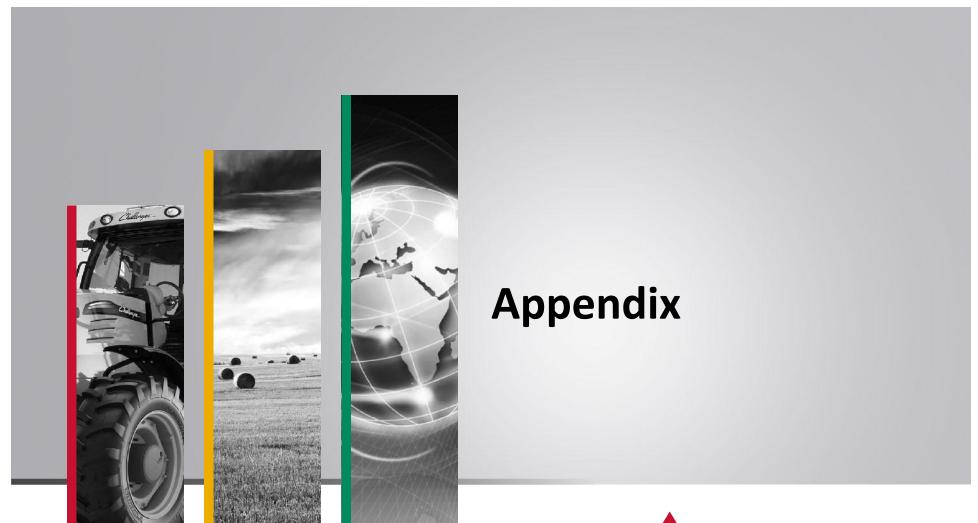








<sup>\*</sup> Free cash flow is defined as net cash from operations less capital expenditures. See reconciliation to GAAP metrics in the appendix of this presentation. 14







#### Free Cash Flow

\$M

	Nine months ended	Nine months ended
	September 30, 2013	September 30, 2014
Net cash provided by (used in) operating activities	\$ 169.0	\$ (215.3)
Less: Capital expenditures	(263.8)	(229.3)
Free cash flow	\$ (94.8)	\$ (444.6)

Note: Free cash flow is defined as net cash provided by (used in) operating activities less capital expenditures.



#### Free Cash Flow

\$M

	Year ended December 31, 2013	Year ended December 31, 2014		
Net cash provided by operating activities Less:	\$ 797.0	\$ ~500.0		
Capital expenditures	(391.8)	(350.0-375.0)		
Free cash flow	\$ 405.2	\$125.0 to 150.0		

Note: Free cash flow is defined as net cash provided by (used in) operating activities less capital expenditures.



#### Net Sales \$M

ΦIVI	Thre	ee Months E	Ended	September 30,		currency on		
	2014		2013		% change from 2013	\$		%
North America	\$	531.3	\$	686.6	(22.6)%	\$	(3.0)	(0.4)%
South America		455.0		572.3	(20.5)%		(12.0)	(2.1)%
Europe/Africa/Middle East		1,026.0		1,086.4	(5.6)%		(2.7)	(0.2)%
Asia/Pacific		142.5		130.6	9.1 %		0.4	0.3 %
	\$	2,154.8	\$	2,475.9	(13.0)%	\$	(17.3)	(0.7)%

	Nin	ne Months E	nded S	September 30,		Change due to currency translation			
		2014	_	2013	% change from 2013		\$	%	
North America	\$	1,865.0	\$	2,099.7	(11.2)%	\$	(18.8)	(0.9)%	
South America		1,248.8		1,578.0	(20.9)%		(122.8)	(7.8)%	
Europe/Africa/Middle East		3,783.8		3,878.6	(2.4)%		89.9	2.3 %	
Asia/Pacific		340.9		370.9	(8.1)%		(5.6)	(1.5)%	
	\$	7,238.5	\$	7,927.2	(8.7)%	\$	(57.3)	(0.7)%	



#### Three months ended September 30,

		,	2014			2013						
	me From erations	Net	Income (1)	Earnings Per Share (1)		Income From Operations		Net Income		Earnings Per Share (1)		
As adjusted Restructuring and other	\$ 111.6	\$	66.9	\$	0.71	\$	199.0	\$	126.2	\$	1.27	
infrequent expenses (2)	 2.9		1.9		0.02							
As reported	\$ 108.7	\$	65.0	\$	0.69	\$	199.0	\$	126.2	\$	1.27	

<sup>(1)</sup> Net income and earnings per share amounts are after tax.

<sup>(2)</sup> The restructuring and other infrequent expenses recorded during the three months ended September 30, 2014 relate to severance costs associated with the Company's rationalization of its operations in North America and South America.



#### Nine months ended September 30,

			2014				2013					
	me From erations	Net	Income (1)		Earnings Per Share (1)		Income From Operations		Net Income		Earnings Per Share (1)	
As adjusted Restructuring and other	\$ 534.0	\$	334.7	\$	3.52	\$	703.5	\$	457.9	\$	4.61	
infrequent expenses (2)	 2.9		1.9		0.02							
As reported	\$ 531.1	\$	332.8	\$	3.50	\$	703.5	\$	457.9	\$	4.61	

<sup>(1)</sup> Net income and earnings per share amounts are after tax.

<sup>(2)</sup> The restructuring and other infrequent expenses recorded during the nine months ended September 30, 2014 relate to severance costs associated with the Company's rationalization of its operations in North America and South America.