

#### FOURTH QUARTER 2017 FINANCIAL AND OPERATIONAL RESULTS

# FORWARD LOOKING STATEMENTS

Forward-looking statements in this presentation, including statements regarding demand, product development and capital expenditure plans and timing of those plans, acquisition, expansion and modernization plans and our expectations with respect to the costs and benefits of those plans and timing of those benefits, production levels, share repurchases, and our future revenue, price levels, earnings, cash flow, tax rates and other financial metrics, are subject to risks that could cause actual results to differ materially from those suggested by the statements. These risks include, but are not limited to, adverse developments in the agricultural industry, including those resulting from weather, commodity prices, and changes in product demand, the possible failure by us to develop new and improved products on time, within budget and with the expected performance and price benefits, introduction of new or improved products by our competitors and reductions in pricing by them, difficulties in integrating acquired businesses and in completing expansion and modernization plans on time and in a manner that produces the expected financial results, and adverse changes in the financial and foreign exchange markets. Further information concerning these and other risks is included in AGCO's filings with the SEC, including its Form 10-K for the year ended December 31, 2016 and subsequent 10-Q filings. AGCO disclaims any obligation to update any forward-looking statements except as required by law.



# **FINANCIAL SUMMARY**

\$M\*\*

	Q4 17	Q4 17 v Q4 16	YTD 2017	YTD 17 vs YTD 16
Net Sales	\$2,527.4	+20.7%	\$8,306.5	+12.1%
Gross margin	21.0%	+90 bps	21.3%	+80bps
Operating income	\$142.3	+55.7%	\$403.3	+39.8%
Adj. Operating income*	\$145.0	+48.3%	\$419.3	+39.6%
Adj. Operating margin*	5.7%	+100bps	5.0%	+90bps
Diluted Adjusted EPS*	\$1.10	+\$0.26	\$3.02	+\$0.55

\* Reflects adjusted results. Please see reconciliations provided in the appendix to this presentation.

\*\*Except per share amounts



# **INDUSTRY OVERVIEW**

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#### December 2017 Year-to-Date Retail Units

	North America		2017 vs. 2016						
	Tractors*	Industry	~Flat						
S. S.	Combines	Combines • Industry							
	Western Europe		2017 vs. 2016						
	Tractors	Industry	4%**						
	Combines	<ul> <li>Industry</li> </ul>	(6%)						
	South America		2017 vs. 2016						
	Tractors	Industry	13%						
	Combines	Industry	13%						

\* Excludes compact tractors

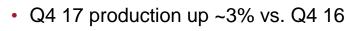
\*\* Based on Company estimates



# **2017 PRODUCTION**

Down Up -1% 3% Up -1% Up -10% Up -3%  $Q_1$   $Q_2$   $Q_3$   $Q_4$ 2016 Production 2017 Production

**AGCO Production Hours** 

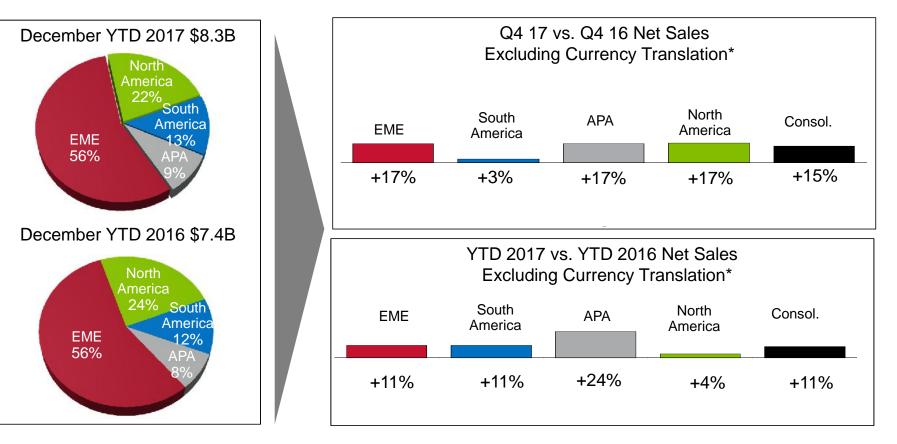


- Full year 2017 production up approximately 3% vs. 2016
- 2018 production projected to grow 4%





### **Regional Net Sales Results**

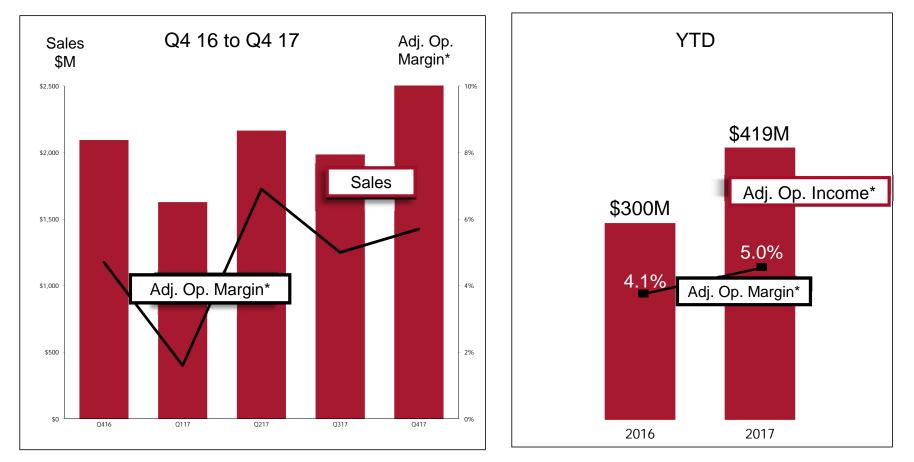


EME – Europe/Middle East APA – Asia/Pacific/Africa

AGCO Your Agriculture Company

\*Please see the reconciliation in the appendix to this presentation.

# **NET SALES AND OPERATING MARGINS**



\* Reflects adjusted results, which exclude restructuring expenses and a non-cash expense related to waived stock compensation. Please see reconciliations provided in the appendix to this presentation.



# **GSI RESULTS**



2017 sales up 17% vs 2016 including the benefit of acquisitions

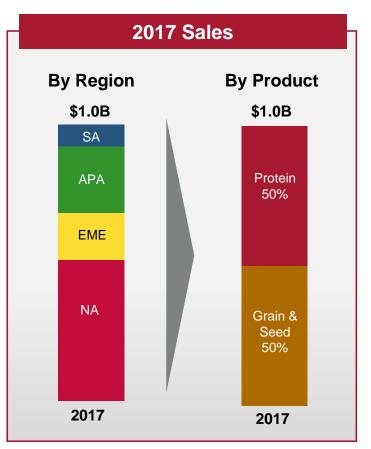
Organic growth in sales of protein production equipment in APA and EME

Organic declines in sales of grain and seed equipment in NA, EME, APA

- Strong cash flow generation in U.S.
- Longer term:

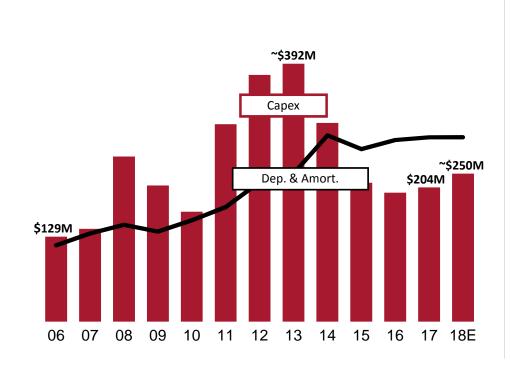
- Macro trends driving growth in demand for grain storage and protein production
- Increases exposure to counter-cyclical protein sector





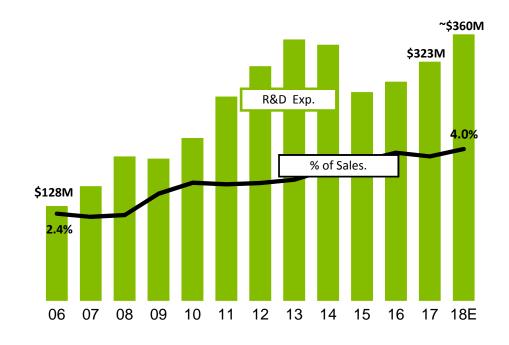


## **INVESTING FOR GROWTH**



CAPEX

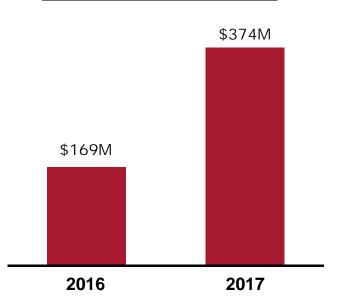
#### **Engineering Expenses**





# **FREE CASH FLOW\***

**Full-Year Free Cash Flow** 



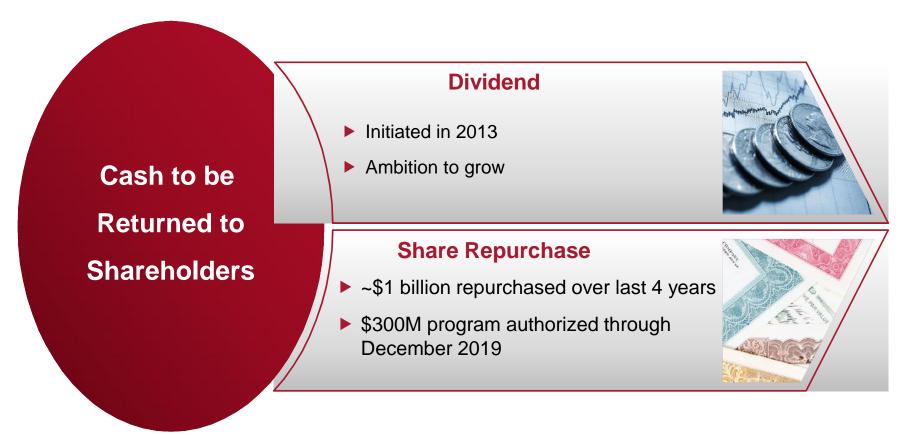
\$374M of FCF in 2017 Targeting ~\$225M free cash flow in 2018 including build of Tier 3 and Tier 5 emission transition stock in Brazil and EU

Note: Free cash flow is defined as net cash provided by operating activities less capital expenditures.

\* Please see reconciliations provided in the appendix to this presentation.



# **RETURNING CASH TO SHAREHOLDERS**

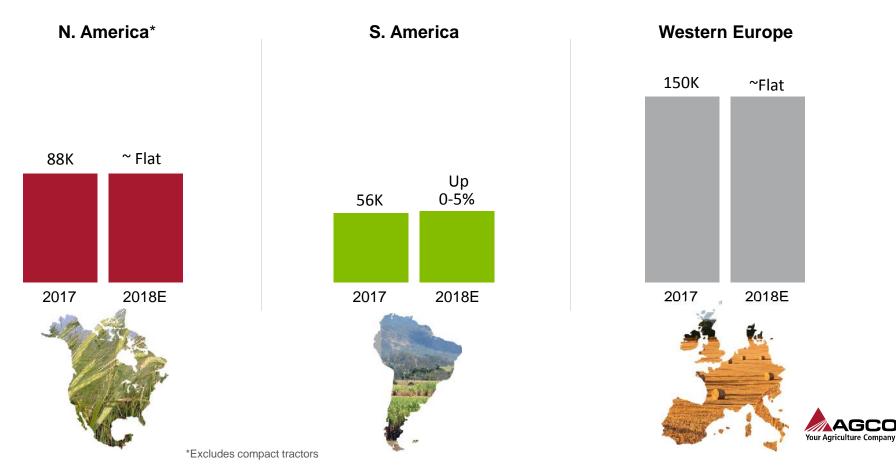




## **2018 MARKET OUTLOOK**

**Regional Market Outlook – Industry Unit Retail Tractor Sales** 

(Volume in Units)



# **2018 ASSUMPTIONS: SUMMARY**

- 2018 sales up ~9% vs 2017
  - Relatively stable end-market demand
  - Pricing +1.5%
  - Positive currency translation +3.5%
  - Acquisitions +2.5%
- Engineering ~4% of sales (up ~\$35M vs 2017)
- Operating margin improvement
- Effective tax rate ~38%





# **2018 OUTLOOK**

	2018 Estimates
Sales	~\$9.1B
Adjusted EPS	~\$3.50
CAPEX	~\$250M
Free Cash Flow*	~\$225M









#### Free Cash Flow

\$M

	Year ended December 31, 2017	Year ended December 31, 2016				
Net cash provided by operating activities	\$ 577.6	\$ 369.5				
Less:		(201.0)				
Capital expenditures	(203.9)	(201.0)				
Free cash flow	\$ 373.7	\$ 168.5				

Note: Free cash flow is defined as net cash provided by operating activities less capital expenditures.



#### Free Cash Flow

\$M

	Year ended December 31, 2018E	Year ended December 31, 2017
Net cash provided by operating activities	\$~475.0	\$ 577.6
Less:		
Capital expenditures	~(250.0)	(203.9)
Free cash flow	\$~225.0	\$ 373.7

Note: Free cash flow is defined as net cash provided by operating activities less capital expenditures.



#### **RECONCILIATION OF CURRENCY TRANSLATION AND ACQUISITION IMPACTS TO NET SALES**

# Net Sales

	T	hree Mo Decen			Cl	nange due to translat	•	Change due to acquisitions		
		2017	 2016	% change from 2016		\$	%		\$	%
North America	\$	531.8	\$ 447.4	18.9%	\$	6.6	1.5 %	\$	19.4	4.3%
South America		315.9	308.1	2.5%		(2.1)	(0.7)%		1.6	0.5%
Europe/Middle East		1,434.6	1,139.3	25.9%		106.7	9.4 %		16.9	1.5%
Asia/Pacific/Africa		245.1	 199.2	23.0%		12.4	6.2 %		9.1	4.6%
	\$	2,527.4	\$ 2,094.0	20.7%	\$	123.6	5.9 %	\$	47.0	2.2%



#### **RECONCILIATION OF CURRENCY TRANSLATION AND ACQUISITION IMPACTS TO NET SALES**

## Net Sales

ψινι		Years Decen				Cl	hange due t transla	to currency		Change due to acquisitions			
	2017 201		2016	% change <u>from 2016</u>		\$	%	\$		%			
North America	\$	1,876.7	\$	1,807.7	3.8%	\$	4.7	0.3%	\$	38.8	2.1%		
South America		1,063.5		917.5	15.9%		41.3	4.5%		4.1	0.4%		
Europe/Middle East		4,614.3		4,089.7	12.8%		57.6	1.4%		110.6	2.7%		
Asia/Pacific/Africa		752.0		595.6	26.3%		13.9	2.3%		24.1	4.0%		
	\$	8,306.5	\$	7,410.5	12.1%	\$	117.5	1.6%	\$	177.6	2.4%		



(In millions, except per share amounts)

	Three Months Ended December 31,													
				2017			2016							
	Income From Operations		Net Income <sup>(1)</sup>			Net Income Per Share <sup>(1)</sup>		Income From Operations		Net Income <sup>(1)</sup>		Net Income Per Share <sup>(1)</sup>		
As reported	\$	142.3	\$	44.3	\$	0.55	\$	91.4	\$	62.0	\$	0.77		
Restructuring expenses		2.7		2.4		0.03		6.4		5.6		0.07		
U.S. tax reform				42.0		0.52				_				
As adjusted	\$	145.0	\$	88.7	\$	1.10	\$	97.8	\$	67.6	\$	0.84		

<sup>(1)</sup> Net income and net income per share amounts are after tax.



(In millions, except per share amounts)

	Years Ended December 31,													
				2017			2016							
	Income From Operations		Net Income <sup>(1)</sup>		Net Income Per Share <sup>(1)(2)</sup>		Income From Operations		Net Income <sup>(1)</sup>		Net Income Per Share <sup>(1)</sup>			
As reported	\$	403.3	\$	186.4	\$	2.32	\$	288.4	\$	160.1	\$	1.96		
Restructuring expenses		11.2		8.8		0.11		11.9		9.9		0.12		
Non-cash expense related to waived stock compensation	1	4.8		4.8		0.06		_		_		_		
Deferred income tax adjustment		_				_				31.6		0.39		
U.S. tax reform				42.0		0.52								
As adjusted	\$	419.3	\$	242.0	\$	3.02	\$	300.3	\$	201.6	\$	2.47		

<sup>(1)</sup> Net income and net income per share amounts are after tax.

<sup>(2)</sup> Rounding may impact summation of amounts.

